8.3. ARRANGEMENT OF 18/6/2019



Arrangement between the Minister for Foreign Trade and Development Cooperation of the Netherlands, hereinafter referred to as the Minister,

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The Ministry of Finance and Economic Planning of the Republic of Rwanda established with offices in Kigali, hereinafter referred to as the Organisation;

Whereas the Minister is prepared to support the programme Capacity Building of the Judiciary & Prosecution for extradited suspects of Genocide, Phase II, no. 4000002774, up to a maximum of EUR 5.1.2a

Whereas the Supreme Court of Rwanda and the Genocide Fugitive Tracking Unit are prepared to take responsibility for the implementation of this programme, hereinafter referred to as the Implementing Organisation;

Whereas the purpose of the programme is Judiciary and the Prosecution, to improve all round quality of judgement and sentencing, as well as specifically improving prosecution of genocide suspects;

The Minister and the Organisation have come to the following Arrangement:

- 1. The programme will be implemented as from July 1^{st} 2019. It will be completed by June 30 2022.
- The Implementing Organisation will be responsible for the implementation of the programme, as specified in the programme document appended to the letter of 7 June 2019, ref. no. 985/SG/CS/2019

The Implementing Organisation will make every possible effort to ensure timely and full implementation of the programme. No changes may be made to either the programme or its implementation without the written consent of both signatories.

The Minister bears no responsibility or liability vis-à-vis any third party for projects or activities administered by the Implementing Organisation and carried out pursuant to this Arrangement.

- 3. The contribution to the programme is awarded subject to the condition that sufficient funds are made available by the budget legislator.
- 4. The Minister's contribution to the programme will not exceed EUR 5.1.2a including project costs proper, programme support costs and a provision for contingencies.
- 5. Funds payable to the Implementing Organisation under this Arrangement will be transferred in instalments. The first instalment of EUR 5.1.2a will be transferred to the following bank account:

5.1.2a

after receipt by the Minister of a duly signed and dated original of this Arrangement. Subsequent instalments will be transferred after receipt of a written request for payment and the relevant financial and narrative reports from the Implementing Organisation, and will take into account these reports, the progress of the programme and actual liquidity needs for a maximum of 6 months. The Implementing Organisation will send a confirmation of the received funds, which includes the conversion to RWF. The Implementing Organisation can for the duration of the project report in RWF as long as these conversions are included in the financial reports.

5.1.2e

6. The Minister may determine the precise and definitive financial contribution to the programme following receipt and approval of the reports for the programme, as referred to at 9. The Minister's contribution will be provided only for programme activities that have actually taken place and will be based on the actual costs incurred. Accounts will be settled and any final instalment due will be transferred to the Implementing Organisation within two months after the definitive contribution has been determined.

Any funds placed by the Minister at the Implementing Organisation's disposal that are left unspent after completion of the programme will be returned to the Minister immediately and unconditionally.

If the Implementing Organisation implements part of the programme only, the Minister may adjust any outstanding instalments due to the Implementing Organisation accordingly on a fair pro rata basis or, alternatively, assign the remaining part of the contribution to such other purposes as may be mutually decided upon by the Minister and the Implementing Organisation.

The contribution to all flights under this programme are according to economy class tariffs. In addition, Terms of Reference of following trips will have been approved by the Embassy before the funds on these budget lines can be used. Drafts of ToR's must be submitted in softcopy to the contact person mentioned in article 14 for approval two months before the envisaged start date of the trips, with subject line "Terms of Reference visit <number> + departure and return date":

- Study tour to the Netherlands for 9 judges
- Study tour to Kenya for 13 Judges Study tour to Canada for 7 Judges 7
- 3.
- Follow-up visit to
- Follow-up visit to
- Follow-up visit to 6. Follow-up visit to
- Follow-up visit to 8.
- Follow-up visit to
- 10. Study tour to the Netherlands for 5 prosecutors
- 11. International Criminal Law skills (7 prosecutors) + refresher training (14 prosecutors)

5.1.2a

- 7. Any Interest accrued from temporary credit balances of programme funds and/or funds remaining due to fluctuations in exchange rates will be used to supplement the programme funds, in consultation with the Minister, or held at the Minister's disposal.
- 8. The Implementing Organisation will administer and account for the funds in accordance with its financial regulations and other applicable rules, procedures and practices, and will keep separate records and accounts for the programme.
- 9. During the course of the activity, the Implementing Organisation will supply several plans and reports. The Minister will monitor spending of the contribution on the basis of the narrative and financial reports drawn up by the Implementing Organisation. Table 1 shows the plans and reports required, covering what period, and a timetable. The payment of subsequent instalments depends on the activities' progress, the approval of submitted reports and on the Implementing Organisation's liquidity requirements.

The Implementing Organisation should submit these documents as PDF files to KIG-RSO-Q5@minbuza.nl, with a cc to the contact person named in paragraph 14.

Table 1.

Type of report	From	То	Due
Annual plan	1 July 2020	30 June 2021	1 May 2020
	1 July 2021	30 June 2022	1 May 2021
Annual narrative, annual financial	1 July 2019	30 June 2020	1 October 2020
and annual audit report	1 July 2020	30 June 2021	1 October 2021
	1 July 2021	30 June 2022	1 October 2022
Final narrative + financial report	1 July 2019	30 June 2021	1 October 2022

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9.1. Annual plan/annual budget

9.1.1. Initial budget

For the first period from July 1^{∞} 2019 to 30 June 2020, the plan, budget and liquidity forecast submitted with the above-mentioned programme will form the basis for the activities to be implemented by the Implementing Organisation.

9.1.2 Annual plan/annual budget

The annual plan must contain an overview of the intended results to be achieved and the activities planned.

The annual plan/annual budget must contain an overview of the Implementing Organisation's estimated revenue (e.g. the contribution, the Implementing Organisation's own contribution, funds provided by third parties and interest accrued) and expenditure, in so far as they relate to the funded activities. As a rule, the budget should balance. The annual budget framework should be equal to the original budget framework. An explanation must be provided for each budget item that significantly differs from the original budget.

9.2. Progress reports

9.2.1. Annual narrative progress report

The annual narrative report must include an overview of the activities carried out and the results achieved, as set out in the annual plan, and an explanation of any discrepancies.

9.2.2. Annual financial progress report

The annual financial report must include an overview of all the Implementing Organisation's estimated and actual revenue and expenditure, in so far as they relate to the activities being funded, and an overview of prepayments made by the Minister in euro's and the conversion to RWF. The financial report is in RWF. An explanation must be provided for each budget item that differs substantially, more than 10% from the original budget.

9.3. (Annual) audit opinion and audit report

The Implementing Organisation will arrange for a financial audit to be carried out by or the Office of the Auditor General or an independent auditor acceptable to both the Minister and the Organisation and the Implementing Organisation. This audit will be subject to the audit guidelines established by the Minister (Appendix 1).

9.4. Final narrative report

A final narrative report must contain an aggregate overview of the activities carried out and the results achieved, as set out in the programme, together with an explanation of any discrepancies vis-à-vis the intended results. It must link up with the final financial report so that it can be seen whether human and material resources have been used efficiently.

9.5. Final financial report

The final financial report must contain the information needed to determine the definitive amount of the contribution. It must contain an aggregate overview of all estimated and actual revenue (including the contribution, the Implementing Organisation's own contribution, funds provided by third parties and interest accrued) and expenditure, in so far as they relate to the funded activities, and an overview of the prepayments provided by the Minister in euro's and the conversion to RWF. The report must cover the entire programme period and be laid out in the same way as the budget. An explanation must be provided for each budget item that differs substantially from the budgeted revenue and expenditure.

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- 10. In addition, the Implementing Organisation will, whenever its findings warrant it, report in writing to the Minister, making recommendations, where necessary, concerning the implementation of the programme. Such a report will also be submitted if the Implementing Organisation sees fit to deviate in-the implementation of the activities from what-is specified in the programme document referred to at 2 or the plan of operations based thereon.
- 11. The Implementing Organisation and the Minister will from time to time, at the request of either signatory, exchange views through their representatives on the progress of the programme and the progress of the relevant implementing agency in implementing the programme in conformity with the anticipated schedule and programme budget.
- 12. The Minister may, after prior consultation with the Organisation and the Implementing Organisation, reduce or terminate the contribution to the programme. If funding is reduced or terminated, costs already incurred by the Implementing Organisation up to that date will be reimbursed and, within reasonable limits, future financial commitments entered into by the Implementing Organisation will be covered by the Minister.
- 13. The Implementing Organisation will cooperate in evaluations of the programme to be conducted or commissioned by the Minister. The Minister will inform the Implementing Organisation of the findings.
- 14. The offices responsible for coordinating all matters relating to this Arrangement are:

For the Minister:

Embassy of the Kingdom of the Netherlands

Supreme Court

5.1.2a

- 15. The Minister may halt payment or demand repayment of all or part of the funds transferred if contractual and/or reporting and accounting obligations are not met, or if it emerges, either from the reports referred to above or from some other source, that the funds are not being used or have not been used for the implementation of the programme as approved, or if alternative funding proves to have been obtained (either wholly or in part), thus giving rise to double financing.
- 16. The Implementing Organisation will require that its staff and consultants deployed on projects or programmes financed by the Minister will not offer to third parties or seek or accept from or be promised by third parties, for themselves or for any other party, any gift, remuneration, compensation or benefit of any kind whatsoever, if this could be interpreted as an illegal or corrupt practice.
- 17. The Implementing Organisation will take appropriate measures to prevent illegal practices and/or improper behavior (such as fraud, violation of the fundamental principles of procurement rules, sexual exploitation and abuse, harassment, sexual harassment, other forms of misbehavior and/or any irregularity). In the event that the Implementing Organisation determines that there are credible allegations of illegal practice and/or improper behavior, the Implementing Organisation will take swift and appropriate action to stop, investigate and prosecute in accordance with applicable organizational regulations and applicable law any person suspected of such practice.

On a quarterly basis the Implementing Organisation will inform the Minister of any credible instances of illegal practice and/or improper behavior, as referred to in this paragraph, occurred in connection to the programme. The notice will indicate a reference number, the date of the incident, the date of the first report to the Implementing Organisation, the location (headquarters, country or local office) the nature of the misconduct, the status of the investigation and, when determined, the disciplinary measures and/or other action taken by the Implementing Organisation. On a quarterly basis the Implementing Organisation will keep the Minister updated on developments concerning the status of the investigation and, when determined, the final action taken by the Implementing Organisation. The notice will be given in writing through 5.1.2e minibuza.nl

The Implementing Organisation will promptly report any credible suspicions of, or actual instances of illegal practice and/or improper behavior, occurred in connection to the programme, that would

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be of significant impact to its partnership with the Minister and/or the reputation of the Implementing Organisation and/or the Netherlands' development cooperation/foreign policy. The notice will enable the Minister to monitor whether the Implementing Organisation has followed its procedures correctly. The notice will indicate a reference number, the date of the incident, the date of the first report to the Implementing Organisation, the location (headquarters, country or local office), the nature of the misconduct, the status of the Investigation and, when determined, the disciplinary measures and/or other action taken by the Implementing Organisation. The Implementing Organisation will keep the Minister updated on developments concerning the status of the investigation and, when determined, the final action taken by the Implementing Organisation. The notice will be given in writing and delivered to 5.1.2a @minbuza.nl.

Should the Minister conclude that the procedures are not being followed correctly and transparently by the Implementing Organisation, the Minister may suspend the contribution to the Implementing Organisation.

18. If the Implementing Organisation, other than through any fault of its own as referred to at 15, has been able to implement only part of the programme, the Minister will make a fair pro rata contribution for the part of the work that has been completed.

19. If any dispute arises between the signatories concerning the interpretation, application or implementation of this Arrangement or with regard to any further Arrangement that may result therefrom, which cannot be settled amicably, either signatory may invite the other to conciliate under the Permanent Court of Arbitration Optional Conciliation Rules, as in effect on the date of signature of this Arrangement. The number of conciliators will be one.

Signed in duplicate in the English language.

For the Marster for Foreign Trace and Development Cooperation of the Netherlands:

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For the Ministry of Finance and: Economic Planning of Rwanda

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Name: 5.1.2e

Minister or State in Charge of Economic Planning

Date: 0 10 2000

8.4. AMENDEMENT T THE ARRANGEMENT



Amendment to the Arrangement

Amendment to the Arrangement between the Minister for Foreign Trade and Development Cooperation of the Netherlands, hereinafter referred to as the Minister,

and

The Ministry of Finance and Economic Planning of the Republic of Rwanda established with offices in Kigali, hereinafter referred to as Organisation;

Whereas the Minister and the Organisation, concluded an Arrangement on 18 June 2019 concerning programme Capacity Building of the Judiciary & Prosecution for extradited suspects of Genocide, Phase II, no. 4000002774;

Whereas developments relating to the programme justify amendment of the said Arrangement;

The Minister and the Organisation have come to the following Arrangement:

- The duration of the project/programme will be extended by 151/2 months to 15 October 2023.
- The reporting schedule will be revised as follows:

Report	Perio	Submission	
Narrative report	01-07-2021 -	30-06-2022	01-10-2022
Financial report	01-07-2021 -	30-06-2022	01-10-2022
Audit report	01-07-2021 -	30-06-2022	01-10-2022
Final narrative report	01-07-2019 -	15-10-2023	15-10-2023
Final financial report	01-07-2019 -	15-10-2023	15-10-2023
Audit report	01-07-2022 -	15-10-2023	31-10-2023

- Once the Organisation fulfilled abovementioned obligations, the Minister intends to process the final payment and closure of the project by 31 December 2023.
- The revised budget shared on 29 June 2022 is the latest approved budget and the Organisation is required to use it in any future reporting.

Upon receipt of the signed amendment an advance payment of EUR 5.
 the following bank account: 5.1.2a

will be trans

The other terms and conditions of the Arrangement remain unchanged.

Signed in duplicate in the English language.

For the Minister for Foreign Trade and Development Cooperation of the Netter

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Name: 5.1.2a

Date: 1/8/70 27 27 27 4184 Tryon

The Ministry of Finance and Economic Planning of the Republic of Rwanda

5.1.2e

Name: Date:

16/08/2022

8.5. STEERING COMMETTEE MEETING REPORT

MINUTES OF STEERING COMMITTEE MEETING OF "Capacity Building of Judiciary and Prosecution Project for extradited suspects of Genocide"

On Wednesd	ay 20 th October	2021 at 9:35	AM, a steering committee	meeting was convened. The	
meeting was chaired by 5.1.2a Secretary General of the Supreme Court.					
The Chairper	rson welcomed	all the steeri	ng committee Members i	for having responded to the	
invitation to	the meeting an	d invited the s	ession participants to disc	suss and make resolutions to	
overcome the	challenges end	countered in ex	ecuting the project.		
IN ATTEND	ANCE				
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-			5.1.2a		
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AGENDA

- 1. Implementation of last meeting resolutions
- 2. Summary of the project activities to date and Challenges

The Chairperson, after presenting the agenda, discussions started and the following table shows detailed points and corresponding remarks

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Nº	Agenda Point	Remarks	Responsible	Deadline
1	Implementation of	The meeting was informed that some of the resolutions of previous steering	Supreme	Regularly
	last Meeting	committee meeting were fully implemented, while others are still being	Court and	
	resolutions	implemented.	NPPA	
		The meeting recommended to continuously follow up the implementation of the		
		above resolutions and avoid any delay which affects the budget execution.		

2. Summary of the project activities to date and Challenges

Improved Legal	1. Specialized legal professional training at diploma level	Supreme Court and	30/10/2021
Knowledge And	The meeting was informed that there are 3 out of 8 postgraduate Practice Diploma	NPPA,	
Skills For Judges	that have been accredited by HEC as at 1st October 2021, and that they include:	ILPD	
	Civil Procedure law practice, Contract and tort law practice and corporate and		
	insolvency law practice.		
	It was recommended that ILPD should put an effort in the quick implementation		
	of recommendations given by HEC in order to obtain even the accreditation of the		
	5 remaining postgraduate diploma programs.		
	Inspector General of Courts and Inspector General of Prosecution were requested		
15	to jointly, along with ILPD, prepare for the start of the 3 specialization programs		1
	already accredited by HEC, and thereby send the first batch of trainees to ILPD as		
	soon as practical.		
		Knowledge And Skills For Judges The meeting was informed that there are 3 out of 8 postgraduate Practice Diploma that have been accredited by HEC as at 1st October 2021, and that they include: Civil Procedure law practice, Contract and tort law practice and corporate and insolvency law practice. It was recommended that ILPD should put an effort in the quick implementation of recommendations given by HEC in order to obtain even the accreditation of the 5 remaining postgraduate diploma programs. Inspector General of Courts and Inspector General of Prosecution were requested to jointly, along with ILPD, prepare for the start of the 3 specialization programs already accredited by HEC, and thereby send the first batch of trainees to ILPD as	Improved Legal Knowledge And Skills For Judges The meeting was informed that there are 3 out of 8 postgraduate Practice Diploma that have been accredited by HEC as at 1st October 2021, and that they include: Civil Procedure law practice, Contract and tort law practice and corporate and insolvency law practice. It was recommended that ILPD should put an effort in the quick implementation of recommendations given by HEC in order to obtain even the accreditation of the 5 remaining postgraduate diploma programs. Inspector General of Courts and Inspector General of Prosecution were requested to jointly, along with ILPD, prepare for the start of the 3 specialization programs already accredited by HEC, and thereby send the first batch of trainees to ILPD as

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Novem	eeting was informed that there are trainings which will be conducted from aber up to December 2021 such as: 3 days Training on Emerging issues namely Gender based-violence and children' rights. It shall target 6 judges of COA, 12judges of HC, 6 judges of HCICC, 36 judges of TGI, 10 legal Researchers, 2 Inspectors (total 72)	Court Supreme Court	to December 2021 March up to
1.	children' rights. It shall target 6 judges of COA, 12 judges of HC, 6 judges of HCICC, 36 judges of TGI, 10 legal Researchers, 2 Inspectors (total 72)		
	which will be conducted at Nobleza Hotel		May 2022
2.	3 days Training of Trainers (Tot) on emerging issues namely human trafficking and money laundering. It shall target 1 judge of COA, 1 Inspector, 1 judge of HCICC, 1 judge of HC, 12 judges of TGI (total 16) which will be conducted at ILPD Nyanza		1. 1.
	From 15/11 to 17/11/2021, 3 days Training of Trainers (Tot) on Law governing family and persons + succession law. It shall target (CoA 1, Inspection 1, HC 5, TGI 12) total 19 which will be conducted at ILPD Nyanza		
4.	4 days of Training to all beneficiaries on Law governing family and persons +succession law. It shall target all Judges and Registrars of High Court, intermediate courts and primary courts, 2 inspectors, 10 legal researchers (Total 564) which will be conducted at Rwamagana, Kigali, Rubavu, Muhanga, Huye, Rusizi)		ķ

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	3. Enhanced experience of judges and improved court management practices through exchange programs with other Judiciaries	
	Regarding to the study tours in the foreign countries, the meeting recommended	
	resuming this activity and organizing a study tours to the Kingdom of The	
	Netherlands, Kenya and Canada.	
Reduction Of Cas	1. Technical assistance provided	
Backlogs	The meeting was briefed that:	
	a. 15 local legal researchers were recruited	*
	- 15 local legal researchers were recruited deployed at the High Court	
	Kigali, HCCIC, and at the Commercial High Court.	
	b. 2 experienced international legal researchers supposed to be	
	recruited:	
	- One International Legal Researcher was hired and started in April 2021 at	
	HCCIC. However, the other International Legal Researcher could not sign	
	the contract because to him, the monthly salary offered to this position was	
	too low. In order to fill this the gap, the Supreme Court re-advertised the	
	vacancy for the fourth time in June 2021 and 7 candidates applied. The	
	process of selection and the recruitment thereafter is still underway.	

	c. 6 legal translators from Kinyarwanda to English and French supposed to be		
	recruited:		
Th	ne process of recruitment took too long. This position has been advertised three		
tin	nes. Five (5) qualified candidates passed the written test on 1st April /2021 and		
fir	nally three Legal Translators were hired in June 2021.	0	1 2000
		Supreme	January 2022
	was recommended that the judiciary should speed up the process to recruit the	Court	
oti	her 3 remaining translators.		
	2. Improved transparency during court proceedings through the use of		
	court technologies		
Th	ne meeting was briefly informed about different activities such as:		,
	a. Upgrading of 5.1.2a ystem to allow litigants and		
	citizen to file their complaints to the Inspectorate of courts, denounce		
	suspects of corruption practices.		
<i>i</i>	b. Organize training end users (Court staff and citizens) on the use of		
	5.1.2a System		
Tr	ne Training of Trainers (TOT) phase 1 was conducted on 19/4/2021 and other		1.
	ases of training will be scheduled in January 2022.		
	c. Pay hosting fees of 5.1.2a System		
,	542		Y-,
	5.1.2e 5.1.2e		

7		 d. Acquisition of 5 smart screens: 3 for Supreme Court, 2 for Court of Appeal e. Acquire 290 laptops for 145 Judges and 145 Registrars of Primary Courts f. Acquire Videos Conference facilities (VCF) The meeting recommended to speed up the above activities that are not yet completed.	Supreme Court	Regularly
2.3	Adequate And Easily Accessible	The meeting was informed about the current status of different activities as indicated below:		
	Legal Information Produced And Published	Technical Assistance in Law Reporting and Small Claim Procedure provided a. Hiring 4 Law Reporters b. Produce, print and publish law reports (4 volume per year) c. Publication of Law Report on Online (Decisia) d. Hiring of a consultant to develop Small Claim Procedure bench		
		book e. Production, and publication of 123 bench book 2. Acquisition the of the latest law books and accessibility to online law libraries provided a. Acquisition of 750 latest law books		
		b. Subscription to two online law libraries for three years 5.1.2e		

[&]quot;Capacity Building of Judiciary and Prosecution for extradited suspects of the Genocide/Phase II Program 40000002774 Activities Report from 1st July 2021-30th June 2022"

		Concerning hiring 4 Law Reporters, Four successful candidates signed their contracts on 20th July 2020 and worked with the existing team of the Judiciary, but three of them did not renew their employment contracts. The meeting recommended the Judiciary to replace the employees that did not renew their contracts as soon as possible.	Supreme Court	January 2022
'	pport To PA/GFTU	The meeting was informed that the following trainings have not yet been conducted: Training on Investigation technics, Training of Prosecutors on International criminal law skills, Training of Prosecutors on amended and new laws, The meeting recommended the NPPA to speed up the process leading to having all the above trainings conducted. Concerning the follow up on visits in 6 countries namel: 5.1.2a and study tour to The Netherlands for 5 National Prosecutors, the meeting recommended that NPPA prepares the concept note as soon as possible in order to be submitted to the donor and conduct the above activities.	NPPA NPPA	December 2021 March 2022

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2.5	Provide personnel for primary courts	Regarding this point, the meeting recommended the Judiciary to re Contractual Judges and 20 Registrars in order to reduce case backlogs in a Courts.		Supreme Court	January 2022
2.6	Budget Execution for Period Fiscal Year of July 2020-June 2021	The SPIU coordinator provided updates during the meeting that the overal execution rate as at the end of June (fiscal year 2020/2021) was at 20%. If up to 20/10/2021, the time of meeting, the project budget execution had and it was at the rate of 27%; The meeting recommended the Judiciary and NPPA to take possible me hasten the implementation of the project activities in order to raise the rebudget execution.	However, increased	Supreme	Regularly
2.7	Proposed solution for achievements of all objectives of the project	The meeting was informed that the Supreme Court requested for an ext the project duration of two years up to 1st October 2024 without any a budget as per the recommendation provided by the Office of Auditor (Requesting letter to MINECOFIN N°98/SC//DCJ/2021 of 13/08/2021). The meeting recommended the high level negotiations with Donor for ext the project duration of two years without any additional budget.	additional r General		Regularly
	neeting ended at 1:52 5.1.2e tes taker	5.1.2e	5.1.2	5.1.2e	ng

To: 5.1.2e 5.1.2e @minbuza.nl]

From: 5.1.2e @judiciary.gov.rw

Sent: Tue 12/14/2021 2:55:43 PM
Subject: concept note from the NPPA

Received: Tue 12/14/2021 2:50:15 PM
Revised Concept Note on Budget Reallocation signee.pdf

Dear 5.1.2e

This is a support document from the National Public Prosecution Authority.

One all drafts are reviewed I will combinethem into one document and attach it to the official request of project extension.

Kind regards

5.1.2e

SPIU Coordinator / Supreme Court

Tel: 5.1.2e

P.O Box: 2197 Kigali.

E- mail: 5.1.2e @judiciary.gov.rw

www.judiciary.gov.rw





REPUBLIC OF RWANDA

NATIONAL PUBLIC PROSECUTION AUTHORITY ORGANE NATIONAL DE POURSUITE JUDICIAIRE UBUSHINJACYAHA BUKURU



P.O. Box 1328 Kigali - RWANDA

5.1.2e

nppa.gov.rw

Web site: www.nppa.gov.rw

CONCEPT NOTE ON BUDGET REALLOCATION OF THE CURRENT PROJECT FUNDED BY THE NETHERLANDS

A. BACKGROUND

- 1. The Government of The Netherlands has provided assistance to the National Public Prosecution Authority (NPPA), to support the Genocide Fugitives Tracking Unit/International Crimes Department (GFTU/ICD) in, *inter alia*, its investigation of genocide fugitives still at large, through the funding of two projects, with the first phase from 2012 to 2017, and the ongoing phase that started in 2019.
- 2. In the course of the current Project execution, crucial needs have arisen, such as the lack of translation facilities, training on the Integrated Electronic Case Management System/Digital Literacy Training Program (IECMS/), and the hiring of prosecutors at the Primary Court level, these necessitating a reallocation of budget lines, to cater for those needs as they are not funded in the Project.

B. PURPOSE

- **3.** The purpose of this Concept Note is to request a reallocation of budget lines, for the funding of translation and training activities onm IECMS, as well as the hiring of prosecutors at the Primary Court level, as there are not funded in the current Project execution. In addition to this request, it is important to note that other tarinings mentioned herein have budget in this project.
- 4. The needed reallocation shall transfer funds from the already approved budget lines into new budget lines, dedicated for translation and IECMS training activities, as well as the hiring of prosecutors at the Primary Court level.

C. SCOPE

5. The requested budget reallocation shall cover the payment of:

- Translation of court judgments, indictments, international arrest warrants, extradition requests, and witness statements, that have been identified as an integral part of the judicial process. It is worth emphasizing that the current Project Document shows at page 38, point 2.1.4, the need for translation work, and in the course of the current Project implementation, translation requests have considerably accrued, justifying a budget reallocation to cater for those demands; in this regard, NPPA has identified 4 urgent cases that need translation:
- The first one needs to be translated from 5.1.2a to Kinyarwanda(The case of 5.1.2a He was extradited from 5.1.2a to Kinyarwanda as was requested by the defendant in order to ensure fair trial rights and a fair process according to international standards.
- The second: Translation from English to 5.1.2a in this regard, NPPA has sent 3 indictments of high-profile fugitives in 5.1.2a and for follow-up purposes, they need to be translated from English to 5.1.2a.
- Training on IECMS for NPPA staff, to be well acquainted with skills required to work with the online system utilized in investigation, prosecution, and judiciary processes. This training was not budgeted for in the initial planning of this project, as we started execution of the project due to the new technologies advanced in the justice sector including in th prosecution, the IECMS was given much attention in judicial proceedings, we therefore found need to train our prosecutors and assistants for them to be conversant with this system. The government funded the first phase of this training and we are requesting the funding for the continuation of this training for new staff and provide a refresher training for all staff.
- Trainings on New and Amended Laws: These trainings were planned for in the initial project proposal and we already implemented some of them early this year. we are therefore planning to implement the ones remaining for the rest of the project period as highlighted below:

• NPPA is planning to offer the following training under the heading of new laws and amended ones, all of these will help in advancing the capacity of our prosecutors and other staff in being conversant with the changes being brought by these new laws or the ones coming from new amendments. It is important to mention that the legal field evolves every day, hence new laws are born as a response to the new realities, this becomes a heavy task to those in charge of the implementation of those laws because they are expected to understand the philosophy of those laws for them to be able to execute them.

It is against this backdrop that NPPA will conduct training sessions to its prosecutors on the following emerging and new Laws:

- ★ GBV and Drugs
- **★** Environmental Crimes
- **★** Money Laundering
- **★** Terrorism
- **★** Financial Audit Assessment
- **★** Electronic Indictments
- **★** Cybercrimes
- ★ Human Trafficking

In 2018, Law No 068/2018 of 30/08/2018 providing for offenses and penalties in general together with 34 laws on specific crimes including the above were promulgated, The above-mentioned Crimes are provided in new and amended laws in the recent amendments of 2018, it is in this regard that many of these crimes and laws punishing them are still new to the general public and to those in charge of executing them including Prosecutors. It is equally important to note that the majority of these crimes came as a result of the current developments worldwide (Cyber Crimes, Terrorism, money laundering, human trafficking, among others, it is therefore appealing to all of us to stand together and join our efforts in combating them as it requires new strategies to respond to their rise. It is against this background that NPPA is planning to conduct training sessions on those new laws to equip prosecutors with the necessary skills to be able to understand the strategies used by criminals in committing those crimes, elements of these crimes and fully understand what is enshrined in these new laws hence be able to confidently prosecute these crimes.

• <u>Hiring</u> of contractual Prosecutors at the Primary Court level: NPPA is planning to hire contractual prosecutors at the primary court level to avoid case backlog that might rise due to many staff attending the planned trainings in trainings. In addition to that, cases being reported to NPPA are on the high increase compared to the previous years, Here is a quick example whereby The NPPA Annual Report of 2020-2021 shows 67,512 cases received, compared to 43,226 in 2017-2018 thus necessitates the increase in number of personnel working on those cases to avoid backlog in the future but also allow our staff to be able to attend other capacity building workshops.

D. REALLOCATION AMOUNT FOR BUDGET LINES

6. The budget reallocation shall avail budget lines, with the following:

•	Amount of		or translation work;
•	Amount of	5.1.2a	for training activities;
•	Amount of Court level		for hiring staff personnel at the Primary

E. EXPECTED OUTCOME

- **7.** The budget lines' reallocation shall enable the provision of:
 - Timely needed translation in judicial processes,

- Appropriate skills of the IECMS
- Avoidance of case backlog.

F. Sustainability of the Project impact after the Project Completion

According to the National Strategy for Transformation(NST1) of the government of Rwanda of 7 years (2017-2024) and the Justice Sector Strategic Plan of 2017-2024, Rwanda justice is strategically positioned to contribute towards priority areas of economic transformation; transformational governance (strengthening Justice, Law, and Order, and hold people and government accountable to the respect of fundamental liberties and human rights by improving access to timely and quality justice services).

To achieve this, NPPA will use the following strategies to close the backlog both at NPPA and in criminal courts:

• Plea bargaining:

A plea bargain is an agreement between a defendant and a prosecutor, in which the defendant agrees to plead guilty or "no contest" (nolo contendere) in exchange for an agreement by the prosecutor to drop one or more charges, reduce a charge to a less serious offense, or recommend to the judge a specific sentence. From this definition, it is evident that if defendants enter into a plea bargain with prosecutors, then prosecutors will earn more time than what they used to spend in courts arguing with defendants hence allow them to concentrate on other tasks.

• ADR/Mediation:

The term "alternative dispute resolution" or "ADR" is often used to describe a wide variety of dispute resolution mechanisms that are short of, or alternative to, full-scale court processes. The term can refer to everything from facilitated settlement negotiations in which disputants are encouraged to negotiate directly with each other prior to some other legal process, to arbitration systems or mini-trials that look and feel very much like a courtroom process. By using mediation, many cases will be solved out of court, hence contributing to a significant reduction of the number of cases going before criminal courts and this will not only reduce the backlog in courts but also will save more time for prosecutors which will be used on the most serious cases that need to be litigated before the court.

- Reinforcement of Fines payment: In Rwanda, the fine as the main penalty applicable to natural persons is governed by Law No 068/2018/OL of 30/08/2018 providing offenses and penalties in general. The amount of a fine for different offenses is provided in the Penal Code. In some instances, a fine is the only possible penalty for a given offense, in others, there is an option to order the convict to pay a fine or to sentence him/her to imprisonment while in others a fine comes as an addition to imprisonment. The application of fines as stipulated in the code of criminal code will allow the prosecution to close many cases to which fine is the penalty without necessary going to courts hence saving more time for other cases that are meant to go before courts.
- Bail: Bail is defined as a set of pre-trial restrictions that are imposed on a suspect to ensure that they will not hamper the judicial process. It is also understood as the conditional release of a defendant with the promise to appear in court when required. Bail is recognized under the Rwandan code of criminal procedure of 2019 and was extended to all te crimes which was not the case for the previous Criinal Procudure code of 2013. In case bail is accepted, there is no need for the pre trial detention which has also been consuming prosecutors time not only this but also the use of bail will significantly reduce the prison over crowding.
- **Electronic Indictments:** This is a new NPPA innovation that is intending to speed up the use of IECMS by prosecutors while filing criminal cases and it will definitely save precious amount of time that used to be spent while working on ordinary indictments.

It is very crucial to mention that the Prosecutor General has published instructions on the use of plea bargaining, mediation, and bail. These instructions will help prosecutors to reduce the number of cases pending in courts because they will have the flexibility to implement the out of courts alternatives and hence contribute to timely and quality access to justice as a core pillar in the justice sector strategic plan. With the above-mentioned alternatives, it will ensure the sustainability of the impact of the SPIU project even after its phase-out, with regard to the contractual prosecutors, they are going to help NPPA to avoid the backlog as we start implementing these alternatives to limit the number of new cases creating jam/backlog at both NPPA and Criminal Courts level. The NPPA annual report of 2019-2020 shows 59.7% of files received were sent to courts and the quaterly report of 2021-2022 shows that 58% were sent in courts, this is implying a decrease of 1.7% of files being sent to courts in just one quarter. It is in this spirit that NPPA wishes to continue implementing the above mentioned strategies to make sure that a more significant decrease is achieved because the focus is in making sure that many cases are solved using out of courts modes of settlement.

6

Digitally signed by NPPA(Deputy Prosecutor Genera) Date: 2021.12.06 07:27:32 +02'00' To: 5.1.2e 5.1.2e @minbuza.nl]

From: 5.1.2e @judiciary.gov.rw

Sent: Wed 12/29/2021 4:22:18 PM

Subject: Embassy Request for project extension December 2021

Received: Wed 12/29/2021 4:17:33 PM

Embassy Request for project extension December 2021.docx

Dear 5.1.2e

Happy New Year 2022, UNE ANNEE DE BONHEUR ET DE SUCCES.

This is a draft request letter I have prepared. I will attach on it the budget revised and other related documents; could you advise before an official submission?

Kind regards

5.1.2e



Her Excellency the Ambassador of the Kingdom of the Netherlands to Rwanda, Boulevard Umuganda

Your Excellency,

Subject: Request for extension of project closure date

The Supreme Court received the assistance from the Royal Kingdom of the Netherlands through the Netherlands Embassy in Kigali in the Arrangement to support *Programme Capacity Building of the Judiciary and Prosecution for extradited suspects of Genocide, Phase II, No 4000002774*.

This programme is designed to improve quality of judgments expressed in terms of its predictability and consistency. The quality of judgment is measured by the rate of cases overturned at appeal level and the confidence of citizens in decisions of courts timely judgment, and transparency of court proceedings as well as fairness of court decisions

The Arrangement of this programme was signed on 18^{th} June 2019 and expected to be implemented as from **July 1**st 2019 and completed by June 30th 2022 and closed by 1st October 2022.

Reference is made to the approved project annual report of July 2019- June 2020, on p 41 and July 2020- June 2021 on p 49, the Judiciary proposed an extension of the project for implementation of the delayed activities, production and submission of Project final report, final audit and Project closure accounts without additional budget.

The Supreme Court requests an extension for the raisons below:

a) Delays on budget accessibility:

From 31st /08/2019 when the project received the first instalment from the Donor, the judiciary has had only an accessibility to cover salaries of two staff of the project on board and other activities were required to start after the budget revision in January 2020.

b) Delays in recruitment of the staffs

Delayed due to Covid19, the recruitment process of the Project staff and the Judiciary Experts has to be underway following the recommendations of MIFOTRA and MINISTANTE and took longer time than expected hence caused delays in commencement of certain Project activities.

c) Delayed due to Covid-19 pandemic

Reference is further made to the various cabinet resolutions taken by the Government from 14th March 2020 up to now for fighting against the spread of Covid- 19 pandemic. So far, public

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health measures including staying home strategy was strictly enforced, physical meetings disallowed and movements were highly restricted.

Mode of implementation of those strategies have slow down the implementation of project's activities whereby some of activities still pending such as specified in the appendices document here attached.

In this regard, the Judiciary is requesting an extension of one year and three months commencing on 1st October 2022 up to 31st December 2023 for the best achievement of the project.

During the extension period, it is expected that the project will complete all remaining activities highlighted **in Annex** and then preparing the final audit, project final report and submitting them as well as closure of accounts and handover.

We will do very much appreciate if the project extension request is granted.

Please accept, your excellence, the assurance of my highest consideration

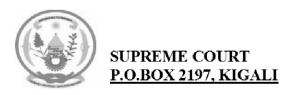
Sincerely,

Mrs. 5.1.2e Secretary General

Cc:

- The Honourable Chief Justice
- The Deputy Chief Justice
- The Minister of Finance and Economic Planning
- The Prosecutor General

REPUBLIC OF RWANDA



Annex

N°	Activities	Proposition of the new
		implementation period
A.	JUDICIARY	
I.	Specialization of legal professional training at diploma level	January 2021 - August 2023
1.1	Provide training to 30 judges on Criminal Process and Sentencing	July 2022 - July 2023
1.2	Provide training to 30 judges on Civil Procedure Practice Diploma	January 2022 - January 2023
1.3	Provide training to 30 judges on Contract and Tort Law Practice	February 2022 - February 2023
1.4	Provide training to 30 judges on Corporate and Insolvency Law	March 2021- March 2023
1.5	Provide training to 30 judges on Criminal Process for International Crimes and Genocide Ideology	August 2022 – August 2023
II.	Continuing Legal Education for Judges is Provided	
	Organize trainings on aspects of new Laws to cover following laws:	
2.1	3 days trainings on Analysis of Injustice and Unconstitutional Cases to 40 Judges and Registars of Supreme Court and Court of Appeal	January 2022-June 2022
2.2	5 days training on law no 41/2017 of 23/9/2017 governing the Organization of Banking to 84 judges registrars of Commercial Court, Commercial High Court, Court of Appeal and Supreme Court	January 2022-June 2022
2.3	5 days training on Law 007/2021 of 5/02/2021 governing Companies to 84 Judges and Registrars of Commercial Court, Commercial High Court, Court of Appeal and Supreme Court	January 2022-June 2022
2.4	2 training on Law no 32/2016 of 28/8/2016 governing family and persons to 274 judges and 274 registrars	January 2022-June 2022
2.5	5 days training on Judgement and opinion writting to 518 judges and registrars of Intermediate Courts, Commercial Courts and Primary Courts	January 2022-June 2022
2.6	Provide Training to Judges and Registrars on Tax Law to 84 Judges and Registrars of Commercial Court, Commercial High Court, Court of Appeal and Supreme Court	July 2022-June 2023
2.7	Provide Training to Judges and Registrars on Intellectual Property Law to 84 Judges and Registrars of Commercial Court, Commercial High Court, Court of Appeal and Supreme Court	July 2022-June 2023
2.8	Provide Training to Judges and Registrars on Procurement Law to 84 Judges and Registrars of Commercial Court, Commercial High Court, Court of Appeal and Supreme Court	July 2022-June 2023
2.9	Provide Training to Judges and Registrars on Cyber-crimes to 107 Judges and Registrars of Intermediate Courts, Primary Courts, High	July 2022-June 2023

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	Court, Court of Appeal, Legal Researchers and Inspectors	
2.10	Provide Training to Judges and Registrars on Mediation Techniques	July 2022-June 2023
	to 608 Judges and Registrars of Intermediate Courts, Primary Courts,	
	Commercial Court, High Court, Commercial High Court and Court	
	of Appeal	
III.	Enhanced experience of judges and improved court management	
	practices through exchange programs with other Judiciaries	
3.1	Study tour in the Kingdom of Netherlands	May 2022-October 2022
3.2	Organize a study tours in Mauritius	
3.3	Study tour in Canada	
IV.	Case Backlog reduced	
	Technical Assistance in Legal Research Provided	
4.1	Hire Local Legal Researchers	November 2020-November 2023
4.2	International experimented Legal Research	January 2021- September 2023
4.3	Legal Translators	March 2021- September 2023
4.4	Hire 20 contractual Judges and Registrars of Primary Courts	February 2022-September 2023
V.	Improved Transparency during court proceedings through the use of technologies	
5.1	Upgrade 5.1.2a System to allow litigants and citizen to file their complaints in Inspection of Courts, denounce suspects of corruption practices	January 2022-September 2023
5.2	Acquire 2 Digital courts recording for Court of Appeal	Done
5.3	Organize training of end users and Court staffs	January 2022-February 2022
5.4	Pay hosting fees of 5.1.2a system	2022- 2023
5.5	Acquire 5 smart screens	January 2022-June 2022
5.6	Acquire 3 14 laptops for 145 judges and 145 registrars of Primary	Done
5.0	Courts and 24 of Intermediate Courts	Done
5.7	Acquire 6 video conferences for Intermediate Courts and High Court	June 2022
VI.	Adequate and easily accessible legal Information produced and publishes Technical assistance in Law Reporting and Small Claim Procedure provided	June 2022
6.1	Hire 4 Law Reporters	January 2022-September 2023
6.2	Produce, Print and Publish law reports (4 volume per year) 150 copies for each volume that is 600 copies each year	January 2022-September 2023
6.3	Publish law reports electronically for easy sharing among judges and other legal practitioners locally and widely as well as archive them electronically	January 2022-September 2023
6.4	Hire a consultant to develop a small claim procedure bench book	Done
6.5	Produce, print and publish 123(3 for each 41 Primary Courts) bench book on small Claim Procedure	March 2022
VII.	The latest law books acquired and accessibility to on line law libraries provided	
7.1	Acquire 750 latest law books in the following branches of law	January 2022-June 2022
7.2	Subscribe to too online libraries for three years at West Law and LexisNexis	January 2022-June 2022

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B.	PROSECUTION/GFTU		
	Improved Legal Knowledge and skills for Prosecutors and		
	Investigators		
	Continuing legal Education for Prosecutors and Investigators is		
	Provided		
VIII.	Organize training on aspects to cover new laws on the following laws		
8.1	Training of Investigators on investigation techniques	January 2022-June 2023	
8.2	Training of Prosecutors on International Criminal law (International Crimes and Genocide Ideology)	December 2021-September 2023	
8.3	Training of Prosecutors an amended and new laws (Environment crimes, Money laundering, terrorism, cyber-crimes, human trafficking, financial audit assessment, indictment, basic new laws, IECMS)	January 2021-September 2023	
8.4	Organise Study Tour in Canada for 5 National Prosecutors	May 2022-September 2022	
	Case backlog reduced		
IX.	Technical Assistance in legal research provided		
9.1	Hire 2 senior legal advisors and 2 translators	January 2022-September 2023	
9.2	Hire consultants for translation indictments, court judgements witness statements	January 2022-June 2022	
9.3	Hire 9 contractual Prosecutors at Primary Level	January 2022-September 2023	
Х.	Adequate and easily accessible legal information produced		
10.1	Hire 4 drivers and Data Clerk	January 2022-September 2023	
10.2	Follow up visits per year in total 6 countries namely 5.1.2a	January 2022-December	
	5.1.2a	2022	
10.3	Support to GFTU field investigation	January 2022-September 2023	
C.	PROJECT IMPLEMENTATION		
XI.	Project management costs		
11.	Administration, monitoring, Evaluation and Audit	January 2022-December 2023	

5.1.2e 5.1.2e To: @minbuza.nl] 5.1.2e 5.1.2e 5.1.2e 5.1.2e @minbuza.nl] Cc: @minbuza.nl]; 5.1.2e From: @judiciary.gov.rw Sent: Thur 5/19/2022 12:08:53 PM FW: NPPA FOLLOW UP VISITS BUDGET ESTIMATION FOR SIX COUNTRIES.xlsx Subject:

Received: Thur 5/19/2022 12:06:41 PM

NOTE ON FOLLOW UP VISITS signed.pdf

Dear sir,

Attached are some changes in follow up of indictments and Genocide Fugitives tracking different countries from the NPPA. Kind regards



EXPLANATORY NOTE ON GFTU FOLLOW UP VISITS

1. Overview

The main countries for follow up visits by GFTU init	hally included 5.1.2a		
5.1.2a	However, 5.1.2a was re	placed	
bs 1.24se to the fact that	5.1.2a	1.2	а

became the replacement country and the process is on going. Additionally, in October 2021, the Prosecutor general was able to visit, 1.2 and followed up on all the cases in 7, 1.2 and More to that, there will be no follow up within in 5, 1.2 and 5, 1.2 and 5, 1.2 and 5 to the fact that OFTU receives their rogatory commission teams often and that has been a forum to discuss the progress of the indictin ents that were sent to their respective countries.

Furthermore, we had planned similar follow up visits in 5.1.28 however, we could not make it to 5.1.28 due to budget constraints.

On the issue of going to Netherlands for the study tour this fiscal year, we sent an email requesting for the date of the visit but we have not received any feedback from our Embassy in Netherlands. If the date is confirmed we shall let you know.

Table 1: Table Representation of GTFU updated country follow up visits:

NO.	Former	Current
1.		
2. I		5.1.2a
3.		0.1.24
4.	5.1.2a	
5.		-
6.		-
7.		5.1.2a
Total	7	6

2. Bud get

The initial budget for GFTU follow up visits is 5.1.2a

The revised budget required is 5.1.2a

For the additional 5.1.2a we would suggest to cancel some of the follow up visits so that, such additional amount can be covered.

5.1.2e Disitally signed by NPFR(Deputy Prosecutor General

5.1.2e Deputy Prosecutor General

Hi 5.1.2e	
Er gaat eind juni een delegatie van de Rwandese openbaar aanklager naar NL, inclusief de openbaar aanklager zelf. Het be	etreft een
studiebezoek ihkv een van onze projecten tbv capaciteitsversterking van het Rwandese justitieapparaat.	eti eit een
De delegatie verzoekt om een invitation letter om hun visumaanvraag te vergemakkelijken. Kunnen wij zoiets aan hen me	egeven?
Ik schrijf er met liefde een natuurlijk.	egeven:
Groetjes	
From 5.1.2e - BD/DEIA/IBP < 5.1.2e @minjenv.nl>	
Sent: dinsdag 14 juni 2022 13:16	
Fo: 5.1.2e < 5.1.2e @minbuza.nl>	
Cc: 5.1.2e - BD/DEIA/IBP < 5.1.2e @minjenv.nl>	
Subject: FW: NPPA visit NL	
Hi 5.1.2e	
Dank voor het in contact brengen met 5.1.2e. Volgens mij is de tweede opmerking in onderstaande mail dar	n wel
weer voor jou (geel gemarkeerd).	
Verder loop ik wat betreft IRMCT een beetje vast; 5.1.2e merkte op dat jullie bij BZ wellicht zelf beter cont	acten
hebben met internationale tribunalen. Klopt dat?	
Ik hoor graag van je,	
5.1.2e	
Van: 5.1.2e @nppa.gov.rw < 5.1.2e @nppa.gov.rw>	
/erzonden: dinsdag 14 juni 2022 10:56	
Aan: 5.1.2e - BD/DEIA/IBP < 5.1.2e @minjenv.nl>	
Onderwerp: Re: NPPA visit NL	
Dear 5.1.2e	
Attached is the proposed agenda. As you had requested, we have put Victim support NL Monday after	noon
and has shifted Eurojust to another day. Go through and let me know if it is okey with you.	.:
The other issue is that we had requested for the invitationletter so that we can be able to process the v	risa.
Mithaut the invitation, we can not present any thing with regard to the atual term to MI	
Without the invitation, we can not process any thing with regard to the study tour to NL.	
Thanks.	
Thanks. 5.1.2e	
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Thanks. 5.1.2e BD/DEIA/IBP" 5.1.2e @minjenv.nl> To: 5.1.2e @nppa.gov.rw> Sent: Tuesday, June 14, 2022 9:44:53 AM Subject: RE: NPPA visit NL Dear 5.1.2e, Thank you for your quick reply. How about Monday afternoon? Best wishes, 5.1.2e Van: 5.1.2e @nppa.gov.rw>	
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Thanks. 5.1.2e BD/DEIA/IBP" 5.1.2e @minjenv.nl> To: 5.1.2e 5.1.2e @nppa.gov.rw> Sent: Tuesday, June 14, 2022 9:44:53 AM Subject: RE: NPPA visit NL Dear 5.1.2e, Thank you for your quick reply. How about Monday afternoon? Best wishes, 5.1.2e Van: 5.1.2e 5.1.2e @nppa.gov.rw> Verzonden: maandag 13 juni 2022 16:34 Aan: 5.1.2e BD/DEIA/IBP 5.1.2e @minjenv.nl> Onderwerp: RE: NPPA visit NL Dear 5.1.2e Sth July 2022 will not be possible for us. For the Prison visit , rehabilitation process and mechanisms would be the key topic. Thanks 5.1.2e Sent from my Galaxy Original message	
Thanks. 5.1.2e BD/DEIA/IBP" 5.1.2e @minjenv.nl> To: 5.1.2e 5.1.2e @nppa.gov.rw> Sent: Tuesday, June 14, 2022 9:44:53 AM Subject: RE: NPPA visit NL Dear 5.1.2e, Thank you for your quick reply. How about Monday afternoon? Best wishes, 5.1.2e Van: 5.1.2e Van: 5.1.2e BD/DEIA/IBP 5.1.2e ©minjenv.nl> Onderwerp: RE: NPPA visit NL Dear 5.1.2e Sth July 2022 will not be possible for us. For the Prison visit , rehabilitation process and mechanisms would be the key topic. Thanks 5.1.2e Sent from my Galaxy Original message From: 5.1.2e BD/DEIA/IBP" 5.1.2e @minjenv.nl> 6.1.2e @minjenv.nl>	
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Thanks. 5.12e From:	1267839

5.1.2e

@minbuza.nl]

5.1.2e

5.1.2e

Tue 6/14/2022 12:44:20 PM

Subject: FW: NPPA visit NL

Received: Tue 6/14/2022 12:44:00 PM

Latest Concept Note on SV to NL . f.docx

To: From:

Sent:

Subject: RE: NPPA visit NL Deal 5.1.2e

It is nice to meet you, and a direct line of communication will only be more efficient and helpful.

I heard from my colleagues at Victim Support NL that they are looking forward to organizing an interesting event, and would prefer to have their meeting scheduled on Thursday morning the 5th of July. Would that be possible? Additionally, I've received a question from the Dutch prison for a bit more information in regard to the intention of the visit. Would it be a more general visit to a prison or detention centre to see how things are being done here, or do you have a specific topic in mind? More information will help us to try to find the right person for your colleagues to talk to.

I am looking forward to your response.



5.1.2e

5.1.2e Intern International Relations and Projects/ Capacity building

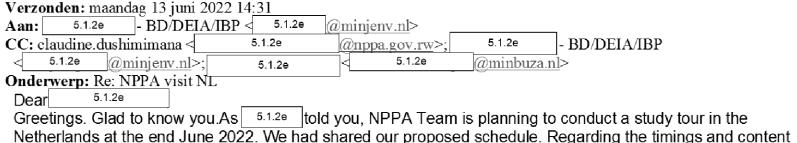
5.1.2e

Ministerie van Justitie en Veiligheid

@nppa.gov.rw <

Directie Europese en Internationale Aangelegenheden (DEIA)

T. 5.1.2e 5.1.2e @minjenv.nl



@nppa.gov.rw>

Netherlands at the end June 2022. We had shared our proposed schedule. Regarding the timings and content of the meetings, we are flexible to make some changes where possible.

Thank you very much 5.1.2e for connecting us.

5.1.2e

Van:



Sent: Monday, June 13, 2022 2:03:03 PM

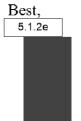
Subject: NPPA visit NL

Dear 5.1.2e

I hope you are doing well and enjoyed a lovely weekend!

I wanted to link you to 5.1.2e my colleague from the NL Ministry of Justice & Security. She is so kind to assist you with setting up meetings with IRMCT, Eurojust, national prosecution office, Slachtofferhulp NL and look into the possibility to visit a prison in NL. There were some questions around timing and content of the meetings and I think for the sake of time and efficiency it would be easiest of you are in touch directly to discuss the program and its content. You will find 5.1.2e in CC.

Thanks!



5.1.2e Netherlands Embassy in Rwanda Boulevard de l'Umuganda | Kacyiru | Kigali M: 5.1.2e

5.1.2e @minbuza.nl

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Ministerie van Justitie en Veiligheid

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Ministry of Justice and Security

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Ministerie van Justitie en Veiligheid

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Ministry of Justice and Security

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Ministry of Justice and Security



REPUBLIC OF RWANDA NATIONAL PUBLIC PROSECUTION AUTHORITY ORGANE NATIONAL DE POURSUITE JUDICIAIRE UBUSHINJACYAHA BUKURU



P.O. Box 1328 Kigali - RWANDA

5.1.2e

@nppa.gov.rw

Web site: www.nppa.gov.rw

CONCEPT NOTE ON THE STUDY TOUR IN THE NETHERLANDS

A. BACKGROUND

- 1. Since 2012, the Kingdom of Netherlands has funded projects aimed at strengthening the national capacity of the Rwandan judiciary and prosecution for trials of extradited/deported/transferred persons suspected to have committed 1994, international crimes in Rwanda. The Prosecution has greatly benefited from those projects, aimed to build strong institutions in their mandates at dispensing quality and timely Justice. In the current project, "Capacity Building of Judiciary and Prosecution for Extradited Suspects of the Genocide", a study tour is planned to enable prosecutors to learn from experience and best practices of justice institutions in The Netherlands.
- 2. The Kingdom of the Netherlands has had a development cooperation relationship with Rwanda for the last two decades and a half. Development cooperation between the two countries started long before the Genocide against

the Tutsi, in the 1980s and was dispensed through Dutch organizations such as SNV (the Netherlands Development Organization) and faith-based NGOs. the cooperation that the two countries have achieved is worth celebrating, emphasizing it will get even better in the future as the Netherlands contributes to building a strong and efficient justice system in Rwanda.

"This is a milestone, which should be celebrated not just because of our past partnership but most importantly how far Rwanda has come in building a Justice system from scratch. Our commitment has been budget support, different projects in different facets of the Rwandan justice sector," Words by

5.1.2e

June 2021 during the celebration of 25 years of cooperation between the two countries.

It is worth noting that the Netherlands is one of the countries that host a number of Genocide fugitives as Rwanda continues to push for their extradition or trial. Three genocide fugitives including

5.1.2e

5.1.2e

and, as the prosecution continues to track down more fugitives in different countries across the world, including the Netherlands, both countries are committed to working together in bringing them to account.

5.1.2a

3. It is in this light that the Genocide Fugitives Tracking Unit/International

Criminal Department (GFTU/ICD) requests the use of available funds in the current Project, that have been earmarked for the conduction of a study tour in The Netherlands.

B. PURPOSE

4. The purpose of the study tour is to meet with peers of various judicial institutions in The Hague, such as (IRMCT, and the Netherlands Justice organs), and benefit from their rich experience and best practices in the field of investigation prosecution of complex crimes, including international crimes. As reflected in the Project:

"Study tour to the Kingdom of the Netherlands: As far as study tours are concerned, Prosecutors will travel to The Netherlands to exchange with their peers of international courts (such as the International Criminal Court) in order of sharpening their skills".

C. PARTICIPANTS

- 5. The participants to the study tour are the following:
 - Head of Delegation: PG
 - Netherlands Focal Person
 - One national Prosecutor

D. TARGETED INSTITUTIONS

- During the study visit in The Netherlands, meetings with peers from different international and state organs are planned, such as
- The Institute for International Criminal Investigations ("IICI")
- The International Residual Mechanism for Criminal Tribunal (("IRMCT")
- The Ministry of Justice
- The Department of Public Prosecutions
- The Criminal Investigation Department

E. SPECIFIC AREAS OF INTEREST

- Prosecution of Genocide and other international crimes and Modes of liability of those crimes
- Prosecution of Human Trafficking as an emerging crime
- Prosecution of Narcotic Drugs related offenses

F. EXPECTED OUTCOMES

- Increased Knowledge in international criminal prosecution
- Acquired best practices from peers after the study tour
- Awareness of international practices
- Reinforced Working relationships
- Strategic MoUs between Rwanda and Netherlands to be signed

G. TIME AND DURATION

7. As mentioned in the Project Document, the study tour is expected to last seven (07) days and is planned to take place in End June 2022

Tentative Agenda

No	Date	Planned Activities
1	26 th June 2022	Arrival in the NL, settling into Hotels
2	27 th June 2022	 Visiting the Institute for International Criminal Investigations (before noon) and Victims support and assistance by Slachtofferhulp NL (In the afternoon).
3	28 th June 2022	 Visiting The Directorate of Public Prosecution to learn their best practices on prosecutions of Drug crimes and Human Trafficking (in the morning) Eurojust in the afternoon
4	29 th June 2022	 Visiting the IRMCT to learn their approaches on the prosecution of Genocide and other international Crimes+ Modes of Liability Courtesy Visit to the Ministry of Justice by the PG
5	30 th June 2022	Learning session on ADR approaches in criminal matters /University of Amsterdam (mediation team) and Clingendael Mediation Facility
6	1st July 2022	Visiting Prisons and Detention Centers to learn their best practices
7	2nd July 2022	End of Visit and Departure from the NL

To: 5.1.2e 5.1.2e @minjenv.nl]; - BD/DEIA/IBP 5.1.2e @minjenv.nl] - BD/DEIA/IBP[5.1.2e 5.1.2e Cc: 5.1.2e @minbuza.nl] 5.1.2e From: Wed 6/8/2022 12:47:39 PM Sent:

Subject: FW: Rwandees OM studiereis - contactgegevens

Received: Wed 6/8/2022 12:47:44 PM

Latest Concept Note on SV to NL . 3.docx

Beste beiden,

Zie hieronder. Rwandese Supreme Court organiseert een studiereis naar NL.

5.1.2e (op de post in Kigali) helpt hierbij. Hebben jullie tips en kunnen jullie 5.1.2e in contact brengen met de juiste persoon, over by hoe een gevangenis bezoek op te zetten?

Dank en groet

5.1.2e



Subject: Rwandees OM studiereis - contactgegevens

Hi 5.1.2e

Hopelijk alles goed! Een tijdje terug belden wij over een studiereis van de Rwandese Supreme Court en de openbaar aanklager aan NL. Jij gaf toen hele nuttige tips voor eventuele op te zetten bijeenkomsten met relevante instituties. Ik heb dit aan hen doorgegeven en ze zijn daar erg enthousiast over. Inmiddels is de openbaar aanklager van plan eind juni naar NL af te reizen. Het bezoek vindt dus plaats in het kader van een project dat we vanuit de ambassade hebben met de Supreme Court en de NPPA mbt capaciteitsopbouw van o.a. de NPPA. Bijgevoegd vind je de concept note van hun bezoek.

De aanklager heeft hulp gevraagd om de afspraken op te zetten gezien ze zelf de contacten niet hebben. Zou jij mij evt in contact kunnen brengen met iemand bij een van de onderstaande instanties?

- IRMCT
- Eurojust
- Institute for International Criminal Investigations
- · Slachtofferhulp NL
- Gevangenis/detentiecentra bezoek (waar te beginnen?)

De overige gesprekspartners ken ik en heb ik zelf al benaderd of zal ik zelf benaderen.

Dank dank!!

Groetjes,

5.1.2e

To: 5.1.2e @minbuza.nl] 5.1.2e 5.1.2e From: @judiciary.gov.rw Sent: Tue 2/15/2022 12:58:27 PM Subject: FW: Study tour to NL & Follow up Missions Received: Tue 2/15/2022 12:50:52 PM NPPA Concept Note on Study Visit to NL signed.pdf NPPA CONCEPT NOTE ON FOLLOW-UP MISSIONS signed.pdf 5.1.2e According to the planning of NPPA, they should start they FOLLOW UP missions in different countries this month. I hope you have checked it and we are waiting for your approval as it is stipulated in the agreement signed between the NL and GOR on 16th June 2019, art. 6 paragraph 4. Looking forward hearing from you 5.1.2e SPIU Coordinator / Supreme Court Tel: 5.1.2e P.O Box: 2197 Kigali. E- mail: 5.1.2e @judiciary.gov.rw www.judiciary.gov.rw The Judiciary From: 5.1.2e 5.1.2e@judiciary.gov.rw < @judiciary.gov.rw> Sent: Thursday, December 2, 2021 2:48 PM @minbuza.nl> 5.1.2e Subject: Study tour to NL & Follow up Missions Dear 5.1.2e It's my pleasure to submit these draft documents prepared by the NPPA for their future study tours and follow up indictments. We need your inputs to finalize these documents and if there is no other comments, we will need your approval before execution. Kind regards 5.1.2e SPIU Coordinator / Supreme Court Tel: 0788306316

Tel: 0/88306316 P.O Box: 2197 Kigali.

E- mail: 5.1.2e @judiciary.gov.rw

www.judiciary.gov.rw





REPUBLIC OF RWANDA





P.O. Box 1328 Kigali - RWANDA

5.1.2e	enppa.gov.	rv
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Web site: www.nppa.gov.rw

CONCEPT NOTE ON FOLLOW-UP MISSIONS IN COUNTRIES HOSTING FUGITIVES

A. BACKGROUND

ı.	Since	108	meept.	1011	111	2007,	une	Genoci	ue r	ugilive	5 5 I	raci	ung
	Unit/Ir	iterna	tional	Cri	mes	Depar	tment	(GFT	U/ICD), ba	sed	on	its
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3.	These		5.1.2a		per	sons car	me fro	m		5.1.2a			
							5.1.2a	-					

referrals from the ICTR. The above 5.1.2a persons have either been tried by classical courts after the review of decisions rendered by *Gacaca* or are on trial or have completed trial proceedings before the International Crimes Chamber of the High Court (HCICC).

4. In this vein, follow-up missions in countries hosting fugitives are necessary, to enquire about pending requests that have been sent so far, as it is indispensable to build momentum in order to develop propitious conditions that might speed up the processing of Rwandan requests sent to foreign countries.

These visits will also serve as an opportunity to discuss the current challenges and how to respond to these challenges.

B. PURPOSE

- 5. The GFTU/ICD is requesting the use of available funds, earmarked in the current Dutch Project for Support to GFTU activities, to be utilized for follow-up missions in foreign countries harboring fugitives, in which indictments and international arrest warrants have been sent. The aim of those follow-up missions is to create a conducive environment for information sharing with respect to indictments and international arrest warrants sent by Rwanda, as well as to enquire about any impediment hampering the favorable process of Rwandan legal requests sent to foreign countries.
- **6.** The GFTU/ICD shall, with the request approval allowing follow-up missions, address challenges it is facing of not receiving feedback concerning requests sent abroad.

C. SCOPE

7.	Within the ambit of the current Dutch Project for Support to GFTU activities,							
	follow-up missions are planned, to proactively engage with some countries in							
	which indictments, international arrest warrants, and extradition requests							
	have been sent in (i) 5.1.2a (ii) 5.1.2a							
	5.1.2a It is important to note							
	that these are countries that are having a high number of indictments sent by							
	NPPA but study visits are expected to be conducted in more than these							
	countries time after time depending on available resources.							
	5.1.2a							

D. IMPACT

8. It is anticipated that with the budget provision of the Dutch Project for NPPA activities, follow-up missions in foreign countries where Rwandan fugitives reside, shall secure necessary feedback, to ensure that case files are expedited.

E. MEMBERS OF THE FOLLOW-UP MISSIONS

9. As indicated in the Project Document, follow-up missions are planned for some countries, such as

5.1.2a

The follow-up missions shall be headed by NPPA senior officials, accompanied by senior prosecutors.

No	Country	Team Composition	Expected Timeframe
1			
2			
3		5.1.2a	
4		3.1.24	
5			
6			

F. TIME AND DURATION OF THE FOLLOW-UP MISSIONS

10. As stated in the Project Document, follow-up missions shall be conducted for a duration of 05 days for 5.1.2a
 Those missions are anticipated to be conducted starting the early next year 2022.

G. TARGETED INSTITUTIONS

- 11. In the course of the planned followed-missions, different presentations will be made to the staff of targeted organs, this aiming to have a common understanding of the purpose of these visits and highlight the key issues in the sent indictments. The targeted institutions are indicatively the following:
- Ministry of Justice/ Department of Justice
- Directorate of Public Prosecutions
- Criminal Investigation Department
- Rwandan Embassy in respective countries(There will be a session with the
 embassy staff for them to understand our expectations and be aware of the
 indictments submitted by NPPA and discuss their role especially with regard
 to information sharing.)

H. CONTACT PERSONS

12. It is anticipated that with the planned follow-up visits, contact persons for each country will be identified, to foster constant information sharing regarding the whereabouts of fugitive suspects, and enhance a close collaboration in the whole process, with the desired objective of either extraditing those fugitives or trying them in their host countries.

Digitally signed by NPPA (D PG) 5.1.2e Date: 2021.12.02 10:37:02 +02'00'

5.1.2e

Prosecutor General

5.1.2e To: BD/DJOA/AIRS[5.1.2e @minjenv.nl] 5.1.2e 5.1.2e 5.1.2e 5.1.2e @nppa.gov.rw]; @nppa.gov.rw] Cc: @nppa.gov.rw[From: 5.1.2e Sent: Tue 5/31/2022 4:32:14 PM Subject: NPPA study tour NL Received: Tue 5/31/2022 4:32:00 PM Latest Concept Note on SV to NL . 3.docx Dear 5.1.2e I hope you are doing well! I wanted to inform you about the upcoming study visit of the National Public Prosecution Authority to NL (end of June), as part of a project the Embassy is funding to strengthen the capacity of the Rwandan judiciary and prosecution. The delegation will be led by the Prosecutor General (whom you met during your visit to Rwanda). In CC you will find 5.1.2e (also present during our meeting in Kigali) and 5.1.2e (Focal Point for NL). In order to get the most out of the visit to NL, the delegation would like to meet with relevant stakeholders, including the ministry of Justice and Security. Could I ask you to set up a meeting with the PG and his delegation with a relevant counterpart within your ministry?

5.1.2e

to arrange for the practicalities.

Best, 5.1.2e

Thanks a lot in advance. Feel free to be directly in touch with

Received: Mon 11/22/2021 8:46:00 PM
ANNUAL REPORT.pdf Project management letter for gudited Year anded 30 June 2021 pdf
<u>Project management letter for audited Year ended 30 June 2021.pdf</u> <u>Project audit report Year ended 30 June 2021.pdf</u>
Hi 5.1.2e
1)Prima, tijd zat lijkt me.
buiten verzoek.
-Een update m.b.t. het GFTU gedeelte is welkom, hoe staat het er voor ook na het vertrek van 5.1.2e aar NL?
-Sustainability wordt ook hier een ding, hun veldbezoek aan DH zal een belangrijke zijn om banden aan te halen met NL
evenknieën.
buiten verzoek.
Groeten en tot morgen,
5.1.2e
Original Appointment
From: 5.1.2e @minbuza.nl>
Sent: maandag 22 november 2021 18:23
To: 5.1.2e
Subject: Accepted: Supreme Court steerco
When: dinsdag 23 november 2021 13:30-15:00 (UTC+02:00) Harare, Pretoria.
Where: Big meeting room
- heb tijd uiterlijk tot kwart voor drie
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@minbuza.nl]

5.1.2e

5.1.2e Mon 11/22/2021 8:55:52 PM

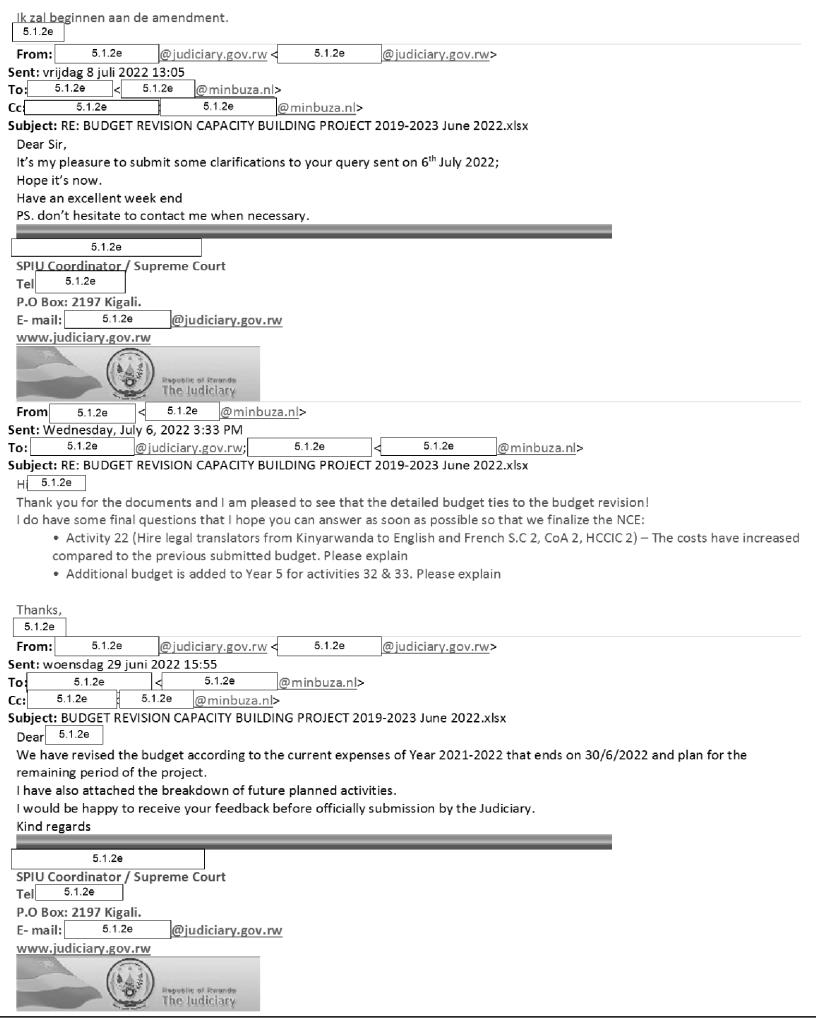
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To:

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5.1.2e





Kingdom of the Netherlands



To Head of Development Cooperation - Embassy Kigali From PO Pol 5.1.2e Via

Сс Approved by

Controller - Embassy Kigali

REQUESTING DECISION

Date 20 July 2022 Our reference

Drawn up by 5.1.2e

memo

No Cost Extension Supreme Court (4000002774)

Background

The Netherlands has a longstanding relationship with the Justice sector in Rwanda and the Judiciary in particular. During the genocide, the Judiciary of Rwanda as well as other organs of state lost human resources, infrastructure and materials. From 1998, Rwanda initiated the process of reconstruction and reform of state organs and public institutions. The Judiciary was part of this process. The first reform of the Judiciary was funded by the Netherlands. After that, the Netherlands continued its support to the judiciary. While previous projects had a strong infrastructural component, this current project, that started in 2019, focuses more strongly on building capacity, improving all round quality of judgement and sentencing and consolidating what has been achieved in the past years.

Due to COVID-19 measures, some activities could not be implemented. In addition to that, there were some administrative delays regarding the disbursement of the budget from Minecofin and the accreditation of some diploma programmes. To bring the project to a good end and to reach the initial goals of the project, the Supreme Court is requesting a no-cost extension of fifteen months (until 15 October 2023) and a budget revision. In the original bemo the risks related to this activity are considered low and The Supreme Court of Rwanda is a public institution, nevertheless in the bemo the maximum prepayment period is 6 months. According to the payment schedule decision tree and the experience in the past with The Supreme Court the maximum prepayment period is extended to 12 months.

Requested decision

To grant the Supreme Court a no cost extension of 151/2 months (until 15 October 2023) and allow the budget to be revised. In addition extend the maximum prepayment period for The Supreme Court to 12 months.

Summary

The no cost extension will enable the Supreme Court to implement remaining elements of the project that were delayed because of the Covid-19 pandemic, including some training activities, study tours to the Netherlands, Canada and Mauritius and follow-up visits of the

Genocide Fugitive Tracking Unit. It was also decided that the Supreme Court will hire extra contractual judges and registrars to address the increasing backlog in the justice system. This is part of a JRLOS-wide effort to tackle this pressing issue and it is therefore logical to reallocate some budget to this activity.

Explanatory note

The project 4000002774 is currently implemented by the Supreme Court and the National Public Prosecution Authority and started in July 2019. The end date of the project was set for June 2022, but the Supreme Court already expressed the need for a no cost extension by the end of 2021 as many of the capacity building activities (training, study visits) could not be implemented on time because of the Covid-19 pandemic. Additionally, the Embassy and the implementing partners discussed the reallocation of some budget lines to the JRLOS-wide effort to tackle the backlog of cases, which is also part of the aim of the project.

Payment schedule

Upon signing the amendment an additional prepayment for 12 months will be transferred to The Supreme Court for a total of EUR 5.1.2a (RWF 5.1.2a).

The payment schedule for the remaining budget will be revised to:

Date		Amount	
05/08/2019	EUF		
02/12/2021	EUF		
30/07/2022	EUF		
01/12/2022	EUF	5.1.2a	
01/12/2023	EUF		
Total	EUF		

^{*}Calculated as follows: According to the revised budget The Supreme Court is planning to spend RWF 5.1.2a until end of June 2023 (Year 1, Year 2, Year 3, Year 4). This translates to 90% of the total budget. Therefore the advance payment the difference between 90% of the total commitment minus the sum of the already transferred advances.

Reporting obligations

It is proposed to maintain the current practice of reporting. The extended calendar would be as follows:

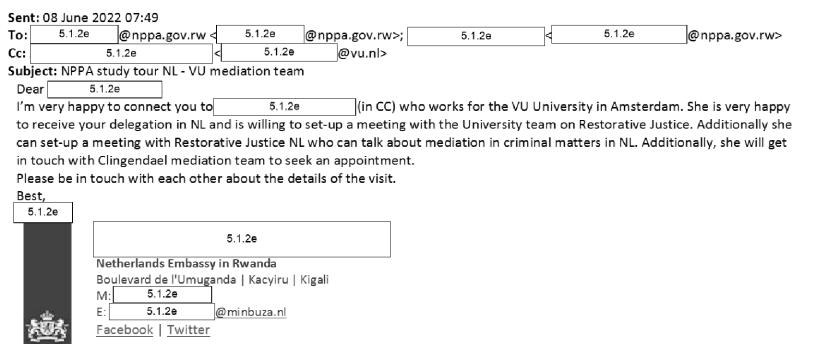
Report	Perio	od	Submission
Narrative report	01-07-2021 -	30-06-2022	01-10-2022
Financial report	01-07-2021 -	30-06-2022	01-10-2022
Audit report	01-07-2021 -	30-06-2022	01-10-2022
Final narrative report	01-07-2019 -	15-10-2023	15-10-2023
Final financial report	01-07-2019 -	15-10-2023	15-10-2023
Audit report	01-07-2022 -	15-10-2023	31-10-2023

A separate annual plan / action plan will not be required as a detailed activity plan is part of the proposal for the extension.

Annexes

a. Request for NCE

5.1.2e 5.1.2e To: @vu.nl] 5.1.2e 5.1.2e Cc: 5.1.2e @nppa.gov.rw]; @minbuza.nl] 5.1.2e From: @nppa.gov.rw Sent: Wed 6/8/2022 9:24:08 AM Subject: Re: NPPA study tour NL - VU mediation team Wed 6/8/2022 10:03:13 AM Received: Latest Concept Note on SV to NL . 3.docx 5.1.2e Thanks a lot for your email, am so glad to connect again after such a long time. Please find attached the updated concept note with dates. For the specific questions related to the mediation in criminal matters, the purpose is to learn how it works in the NL, the legal framework, the impact it has on criminality trend in general, challenges and how you deal with them, etc. Regards. 5.1.2e 5.1.2e From: 5.1.2e @vu.nl> < To: 5.1.2e 5.1.2e @nppa.gov.rw>, 5.1.2e @nppa.gov.rw> 5.1.2e Cc: 5.1.2e @minbuza.nl> Sent: Wednesday, June 8, 2022 9:04:53 AM Subject: Re: NPPA study tour NL - VU mediation team 5.1.2e 5.1.2e and Mrs. Dear Mrs Very nice to connect again 5.1.2e I am pleased to hear that you plan to visit the Netherlands and that the topic of ADR in criminal matters is still of interest to you. I would be honoured to set up several appointments related to the issue of restorative justice, both with colleagues from VU Amsterdam, as well as with external partners working in this domain. Kindly inform me of the intended dates of your visit and the date(s) you would have in mind for the meetings on restorative justice. It would be helpful to also hear from you whether you have any specific questions you would like to see answered. In the Netherlands, we especially work with mediation in the pre-trial phase, as well as with mediation in the post-trial phase. The pre-trial mediations are coordinated by the court, whereas the post-trial mediations are coordinated by a separate organisation called 'Perspective'. The organisation called Restorative Justice Netherlands is mostly concerned with raising creating more space and awareness about restorative justice practices through various projects within the Netherlands and in cooperation with European partners. At the university, we have several professors who do a lot of research on the topic. With kind regards, 5.1.2e 5.1.2e Centre for International Cooperation CIS-VU International UNIVERSITEIT AMSTERDAM 5.1.2e 5.1.2e @vu.nl VISITING & POSTAL ADDRESS: De Boelelaan 1105, 1081 HV Amsterdam, The Netherlands [Disclaimer 5.1.2e @VUamsterdam | Web: www.vu.nl/cis 00042 1267846 5.1.2e 5.1.2e @minbuza.nl>

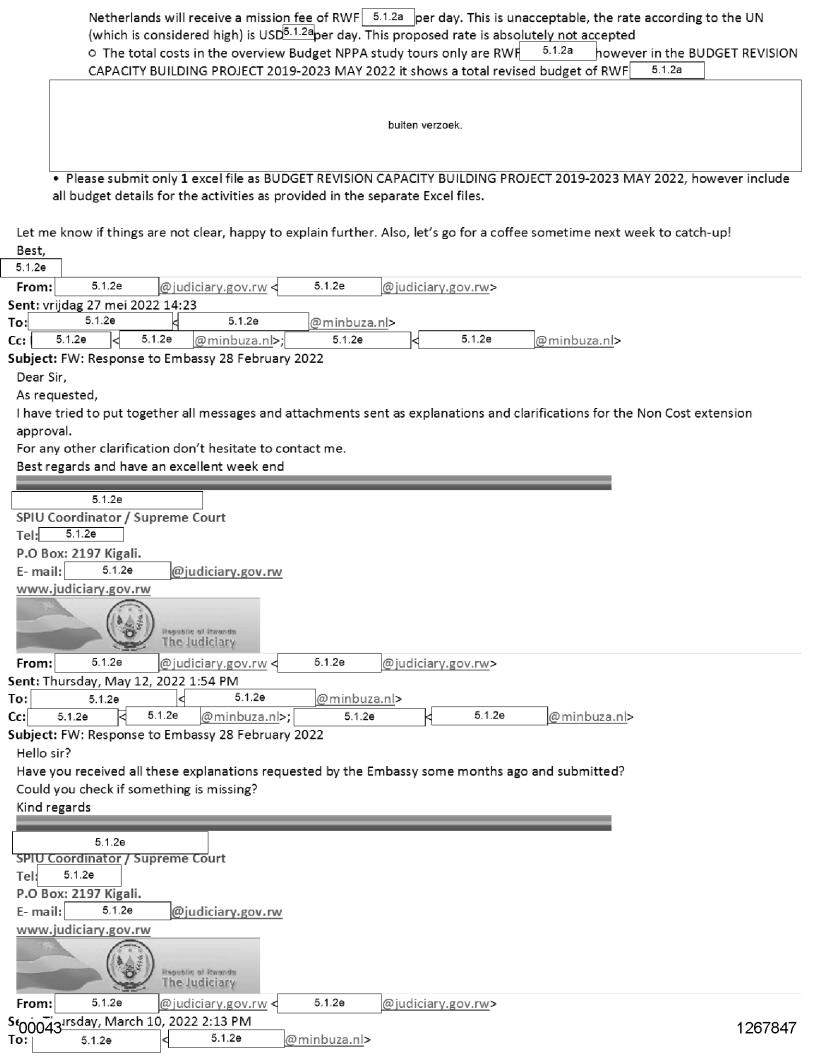


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To:	5.1.2e	@judiciary.gov.rv	v 5.1.2e	@judiciary.gov.rw]	5.1.2e	
5.1.2e	5.1.2e	@minbuza.n			, i	
Cc:	5.1.2e	5.1.2e @minbu	iza.nl]			
From:	5.1.2e					
Sent:	Thur 6/16/2022					
Subject:		to Embassy 28 Feb				
Received:	Inu	r 6/16/2022 1:35:00	PM			
Dear 5.	1 2 .					
		seeing you tomorro	wat 11am at our	Embassy		
Thanks	ock for ward to s	seeing you tomorro	w at IIam at our	Ellipassy.		
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From:		@judiciary.gov.rw <	5.1.20	@judiciary.gov.rw	>	
	derdag 16 juni 2 5.1.2e	5.1.2e]a	5.1.2e		1.2e @minbuza.nl>
Γο: 		1	@minbuza.nl>;	5.1.2e	<	1.2e @minbuza.nl>
		Embassy 28 Februa	ry 2022			
Dear 5.1						
	e available, I ma	ly pass to your offic	e tomorrow by 11	L:00 to discuss some	e of your comm	ents before I submit another excel
sheet.						
	_	•	rtment and proba	bly one representat	tive of Inspecto	rate of the Judiciary.
	u confirm your	availability?				
Thanks						_
CDILLC	5.1.2e					
_	ordinator / Supr 5.1.2e	reme Court				
_	2197 Kigali.	¬				
E- mail:	5.1.2e	@judiciary.gov.r	W			
www.juc	diciary.gov.rw					
3111						
		Republic of Rwands				
		The Judiciary				
From:	5.1.2e	5.1.2e	@minbuza.n	<u> </u> >		
	day, June 13, 2	022 2:27 PM				
То:	5.1.2e @ju	diciary.gov.rw;	5.1.2e	< 5.1.2e	@minbu	<u>za.nl</u> >
C c: 5.1	.2e < 5.1.	2e @minbuza.nl:	>			
		Embassy 28 Februa	ry 2022			
Dear 5.	1.2e					
Thone vo	ou are doing we	III I ong time *				
	_	_	th my colleagues i	n the meantime and	d thank you for	combining all the documents and
	ions in one ema		y concagaco .	in the integraline and	a triariit you roi	compliming an ene accaments and
			L	uiten verzoek.		
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• /		ch is activity 41 now	vin the BUDGET F	REVISION CAPACITY	BUILDING PRO	JECT 2019-2023 MAY 2022).



Subject: Response to Embassy 28 February 2022

Dear 5.1.2e

Attached are clarifications and breakdown of some activities that were not planned in the initial project activities. I delayed somehow because I was waiting for the budget detailed from the National Public PROSECUTION AUTHORITY related to the follow up activities in different countries.

Once I have them I will contact you as soon as possible.

5.1.2e

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5.1.2e @iudiciary.gov.rw[5.1.2e To: @judiciary.gov.rw] 5.1.2e From: Sent: Tue 2/22/2022 9:36:48 AM Subject: RE: Study tour to NL & Follow up Missions Tue 2/22/2022 9:36:00 AM Received: Dear 5.1.2e I hope you are doing well! In addition to below email, let me share with you some advice from our side on your planned study visit to NL. It already contains key players in the (international) justice field. To make the most out of the visit, we think the participants can benefit from some other stakeholders too, namely: International Court of Justice; The Hague Institute for Innovation of Law; IDLO (the recently appointed new head of IDLO The Hague is the former head of the International Criminal Court prosecution division); Clingendael Mediation Facility; Eurojust, Europol, Interpol; University of Amsterdam, mediation team; Slachtofferhulp NL, this is a somewhat out of the box suggestion, but in NL we have a very big network (government-led) of volunteers, that support victims of any crime both legal, psycho-social and administrative. Maybe something interesting to know more about. In any case we are happy to facilitate meetings or contacts if of interest to you. Let me know! Also if you need more info on any of the named institutions. Maybe we can meet sometime soon for a coffee? Also, the initial plan was of course for me to join the trip. Do you know the exact dates of the visit yet? I happen to be in NL on 19-20 May, so if the visit is around that time I would be happy to join parts of the program. <u>Thanks</u> again and see you soon, 5.1.2e 5.1.2e From: Sent: vrijdag 18 februari 2022 15:17 5.1.2e To: @judiciary.gov.rw' < @judiciary.gov.rw> Subject: RE: Study tour to NL & Follow up Missions 5.1.2e Dear Thanks again and sorry for replying a bit late. I had to look into it a bit. In principle the follow up visits for the NPPA are approved, if they remain in the same budget frames that were decided before. That also relates to my other question: in the NCE you submitted in January this deviation from the initial idea was not yet included, it was still mentioned also to go to will need to change that accordingly. I will soon send you the remarks from our side on the NCE request and will add this one to it. For the NL field visit, I promise to get back to you early next week! I hope this helps, 5.1.2e From: 5.1.2e @judiciary.gov.rw < 5.1.2e @judiciary.gov.rw> Sent: dinsdag 15 februari 2022 13:58 5.1.2e 5.1.2e @minbuza.nl> To: Subject: FW: Study tour to NL & Follow up Missions 5.1.2e Dear According to the planning of NPPA, they should start they FOLLOW UP missions in different countries this month. I hope you have checked it and we are waiting for your approval as it is stipulated in the agreement signed between the NL and GOR on 16th June 2019, art. 6 paragraph 4.

1267848

Looking forward hearing from you



 From:
 5.1.2e
 @judiciary.gov.rw <</td>
 5.1.2e
 @judiciary.gov.rw >

 Sent: Thursday, December 2, 2021 2:48 PM

 To:
 5.1.2e
 @minbuza.nl >

Subject: Study tour to NL & Follow up Missions

Dear 5.1.2e

It's my pleasure to submit these draft documents prepared by the NPPA for their future study tours and follow up indictments. We need your inputs to finalize these documents and if there is no other comments, we will need your approval before execution. Kind regards



To: 5.1.2e 5.1.2e @minbuza.nl]

From: 5.1.2e @judiciary.gov.rw

Sent: Thur 3/10/2022 1:12:59 PM

Subject: Response to Embassy 28 February 2022
Received: Thur 3/10/2022 1:03:59 PM
Response to Embassy 28 February 2022.docx

Dear 5.1.2e

Attached are clarifications and breakdown of some activities that were not planned in the initial project activities. I delayed somehow because I was waiting for the budget detailed from the National Public PROSECUTION AUTHORITY related to the follow up activities in different countries.

Once I have them I will contact you as soon as possible.

5.1.2e

REPUBLIC OF RWANDA



SUPREME COURT

Single Project Implementation Unit

P.O BOX 2197,

KIGALI

DONORS INQUIRIES

No	Donors questions	Responses
01	- Do you have an	-On 1st October 2021, HEC has accredited 3 Postgraduate Diploma in:
	update on the	1. Civil Procedure Law Practice,
	accredited	2. Contract and Tort Law Practice,
	programmes by the	3. Corporate and Insolvency Law Practice.
	High Education	
	Council?	-On 18/01/2022, HEC has accredited 4 Post graduate Diploma in:
		1. Criminal Process and Sentencing Law Practice
		2. Criminal Process for International Crimes and Genocide Ideology Law Practice
		3. Criminal Process for Economic Crimes
		4. Family Law Practice
		-Only one Post graduate Diploma is not yet accredited: Banking Law Practice

	- What do we expect and when?	 Civil Procedure Practice Law has started from 10/1/2021 up to 30/6/2023 Contract and Tort Law Practice has started from 31/1/2022 up to 30/6/2023 Corporate and Insolvency Law Practice has started from 21/2/2022 up to 30/6/2023 Criminal Process and Sentencing Law Practice is expected to start from 1/7/2022 up to 30/9/2023 Criminal Process for International Crimes and Genocide Ideology Law Practice is expected to start from 1/7/2022 up to 30/9/2023 						
02	According to the budget the trained judges for activity 2 and 4 will be reduced from 40 to 30. Please explain?	 We have reduced number of trainees from 40 to 30 on Criminal Process and Sentencing Diploma Program (Activity 2) and Civil Procedure Practice (Activity 4) for the following reasons: a) To increase number of trainees and to gain fees to finance the remaining 3 Post graduate Diploma (Activity 6), initially on 40 trainees for 6 programs b) Availability of Judges c) ILPD police obligations at least 30 trainees in each class 						
		Budget revised for each program for 1 judge	Revised budget for 40 judges	Revised budget for 30 judges	Gain to one program	Total amount to be used to 5 programs (Activity 4 and 6)		
03	Please provide a breakdown of the costs under activity 6	Activities		Full time	Inscription fees to each trainee	Total budget to 3O Trainees		
		Act.6.1. Contract a Practice of 30 Judy High Court of Con Commercial Court Courts and Primar Act.6.2. Corporate Law of 30 judges Commerce, Comm	ges of High Court, nmerce, t, Intermediate ry Courts) e and Insolvency of High Court of		5.1.2 a			

		Intermediate Courts and Primary Courts) Act.6.3. Criminal Process for economic crimes Act.6.4. Criminal Process for International Crimes and Genocide Ideology Act.6.5. Family Law Practice Act 6.6. Banking Law Practice	5.1.2a	
--	--	---	--------	--

04	Activities 9, 10, 11, 13, 14 and 16 are not included in the approved annual plan (AP) and are added to this budget. Adding/adjusting activities requires prior approval of the EKN. Please provide a breakdown of these costs	Activities Act.9. Three days training on Analysis of Injustice and Unconstitutional cases of 40 judges and Registrars of Supreme Court and Court of Appeal Act.10. Tot (Training of Trainers) for 10 Judges for 5 days in ILPD Nyanza Five days training on law no 41/2017 of 23/9/2017 governing the organization of banking of 84 judges and registrars of Commercial Court, Commercial High Court, Court of Appeal and Supreme Court Grand Total	Budget revised	Total Budget	
		Act.11. five days training on Law no 007/2021 of 05/02/2021 governing companies of 84 judges and registrars of Commercial Court, Commercial High Court, Court of Appeal and Supreme Court Act.13. Two days training on law No 32/2016 of 28/8/2016 governing persons and family (Judges 274 and 274 Registrars) from all Courts except Commercial Courts, Court of Appeal and Supreme Court) Accommodation of 312 trainees G total N.B: This activity was planned and approved by EKN Act.14. 3 days training on judgement and			5.1.2a

opinion writing of 518 judges and registrars			
of Intermediate Courts, Commercial Court	'		
and Primary Court			
Accommodation 204 trainees			
Grand total			
Act.16: 1 Five days Training on Tax Law of			
84 Judges and Registrars of Commercial			
Court, High Commercial Court and Court of			
Appeal			
1 Top var			
Tot of 10 peoples in ILPD for 5 days			
Grand total			
Act.16.2. Three days training on intellectual			†
property law to 84 Judges and Registrars of			
Commercial court, High Court of Commerce,			
Court of Appeal and Supreme Court			
Act. 16.3. Three days training on		5.1.2a	
Procurement Law to 84 judges and registrars			
of Commercial Court, High Court of			
Commerce, Court of Appeal and Supreme			
Court			
Act. 16.4. Three days training on			
Cybercrimes to 107 judges and registrars of			
Court of Appeal, High Court, Intermediate			
Courts, Primary Courts, Inspectors and Legal			
Researchers			
Accommodation for 39 people			
ToT is for 18 people for 3 days			
Grand total			
Act.16.5. Three days training on Mediation			
techniques to 514 judges and Registrars of			
Court of Appeal, High Court of Commerce,			
11 , 0,			

		High Court, Commercial Court, In Court and Primary Court Accommodation is 186 for 3 night ToT of 18 judges for 3 days in ILI Grand total	ts			5.1.2a		
05	Activity 17 nearly doubled compared to the approved AP, please explain	 -3 days training on emerging issues namely human trafficking, gender based and sexual violence, money laundering, children rights. The training will target 6 judges of CoA, 12 Judges of HC Plan was so ambitious to the topics composed this training. To train those 4 courses one time is quite impossit that's why training has been splinted in 2 parties but budget not doubled: 1. Training on gender-based violence and children rights has been organised in one session. Training of Train of this training has been conduct from 21/22/2021-25/11/2021) to 17 people and training to all beneficiaries has been conducted from 21/12/2021 -22/12/2021 to 44 people 						
		Activities	Budget revised	package per	Budget of one person according duration of training	Number of attendees	Total Budget	
		Tot(Training of trainers) Training to all beneficiaries 5.1.2a						
		Training on money launder judges have been trained from be conducted in this many Activities	om 10/01/202	_	Training to all b		•	
				Per Person	according duration of			
		Tot(Training of trainers) Training to all beneficiaries is			5.1.2a			

06	Activity 19 was approved as study tour	supposed to be conducted in March 2022 Grand total Budget is not enough it will increase due to transpor	5.1.2a ort cost and other associated cost		
	in Kenya, now changed to Mauritius after consultation. Same budget?	Revised Proposed Budget Budget deta	Amount 5.1.2a		
07	Activity 25 nearly doubled compared to the AP, please explain	Inspection of Courts, denounce suspects of corruption	n to allow litigants and citizen to file them complains in ion practices: Oposed Budget Comments		
		5.1.2a	oposed Budget Comments		
08	Activity 29 will the smart screens no longer be acquired. Please explain	Based on the new market survey showed that one budget was six million for the acquisition of five sm In April 2021 the supreme court requested for non to cover the gap of 5.1.2a needed to buy 5 smarters.	ne smart screen cost was 5.1.2a while the appropriate screens which was huge underestimate in the case. n –objection to use a portion of the contingency funds in art screens to achieve the project objective. proved the non-objection to use the contingency budget for	order	

		The tender is now in procurement process.								
10	Activity 42 is higher than presented in the AP, please explain	Activity 42: Organize study tour in Netherlands for 5 national prosecutors: Budget is getting higher due to increasing of prices (airplane tickets), exchange rates and other related costs Initial budget Revised Proposed Budget Budget reallocation 5.1.2a								
11	Activity 43 the salaries for the 2 advisors and 2 translators are in Y3 and Y4 much higher than Y2, please explain	In Y 2, only 2	Activity 43: Hire 2 senior legal advisors and 2 translators: In Y 2, only 2 employees had been recruited In Y 3 and 4, Budget has raised because of the addition of 1 senior legal advisor							
Activity 47 now NPPA will travel to other countries, please adjust and confirm that the budget is sufficient Activity 47: Follow up visits per year to in total 6 countries: 5.1.2a Budget is not sufficient Initial budget Revised Proposed Budget							5.1.2a Budget reallocation	7		
13	Activity 48 the costs are much higher compared to the previous years. Please explain and provide a breakdown of the costs	In y 1, we did a in Y2, activitie	a few works beca s have been para	neld investigation use authorisation lyzed by Restricti cted by Investiga	for access ons of Co	s from Minecofin vid 19.	was granted from Jarted in the whole co	·		
		Initial budget	Budget in year1	Budget year 2	Budget	year 4	Budget year 5	Total		
					5.1.2a					

Done at Kigali on 10th March 2022

5.1.2e

SPIU COORDINATOR

To: 5.1.2e @minbuza.nl]

From: 5.1.2e @nppa.gov.rw

Sent: Fri 5/27/2022 2:28:37 PM

Subject: Study Tour to Netherlands

Received: Fri 5/27/2022 3:14:10 PM

Latest Concept Note on SV to NL . 3.docx

Dear 5.1.2e

Hope you are doing well. We also doing very well. NPPA team would like to go to Netherlands for Study tour end of June 2022(The week of 26 of June to 2 July 2022). Can you secure for us the appointment to visit different institutions that are indicted in the attached concept note? Go through the proposed agenda and tell us if it is practicable.

Thank you very much and hope to hear from you.

5.1.2e

5.1.2e 5.1.2e To: @minbuza.nl] 5.1.2e From: @judiciary.gov.rw Sent: Tue 11/23/2021 11:27:57 AM

Subject:

Summary Achievements July 2019 up to 22 November 2021 Tue 11/23/2021 11:24:04 AM Received:

Summary Achievements July 2019 up to 22 November 2021.docx

A summary of activities updated and some proposed budget allocations.

Just for your information

Kind regards

5.1.2e

REPUBLIC OF RWANDA

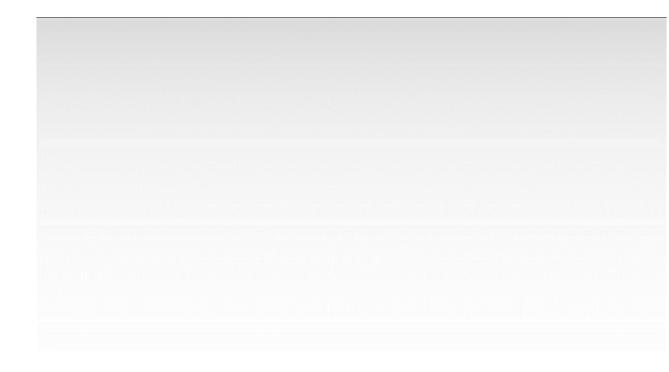


THE JUDICIARY OF RWANDA P.O BOX 2197 KIGALI

Capacity Building of Judiciary and Prosecution for Extradited Suspects of the Genocide Project

Program 4000002774

SUMMARY OF ACHIEVEMENTS



1st July 2019- 22nd November 2021

${\small 1.\,PROJECT\,ACTIVITIES,\,AND\,ACHIEVEMENTS}\,PERIOD\,\,FROM\,\,1^{st}\,\,JULY\,\,2019-22^{nd}\,\,NOVEMBER\,\,2021$

	EXTERNAL GRANTS	KINGDOM OF THE NETHER	RLANDS	
<i>A</i> .	SUPORT TO JUDICIAR	Y		
I.	IMPROVED LEGAL I	KNOWLEDGE AND SKILLS		
1.1	Specialized legal professi	onal training at diploma level		
	Activities	Implementation	Comments	Challenges
a)1-6	Development of 8 diploma programs	Developed by ILPD and submitted to submitted to the High Education Council (HEC) on 11 th June 2021 for final accreditation,	3 Programs accredited: Post Graduate Diploma in: - Contract and tort law practice; - Civil Procedure Practice; - Corporate and Insolvency law Practice	Delays in accreditation of 5 other programs
b)	Training of 120 Judges	The first group of 45 Judges will start on 15 th December 2021		1.The training is expected to be executed in 15 months 2. Needs of funds to train some prosecutors
1.2	Continuing legal education	on provided	1	
7	3 days training on Law No 68/2018 of 30/08/2018 determining offences and penalties in general (new penal code)	Executed at 100%	Budget balance of 5.1.2a frs proposed to conduct the following trainings: -Analysis of injustice and unconstitutional cases; -Judgement and opinion writing; -Banking law.	
8	2 days training on law No 30/2018 of 2/6/2018 determining the Jurisdiction of courts	Executed at 100%	Budget balance of 5.1.2a frs proposed to conduct training in <i>Mediation Technics</i>	

N°	Activities	Implementation	Comments
9	2 days training on law No 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure	Executed at 100%	Budget balance of 5.1.2a frs proposed to conduct the following trainings: - Mediation technics;
			- Tax law
10	2 days training on law No 32/2016 of 28/08/2016 governing persons and family	Not yet executed	ToT, Planned from 22-25/11/2021
			Training to all planned from 15-18/2/2022
11	3 days training on criminal procedure law	Executed at 100%	Budget balance of 5.1.2a frs proposed to conduct the following trainings:
			-Cyber-crimes;
			-Company law;
			-Intellectual property law;
			-Procurement law.
12	3 days training on emerging issues namely human trafficking, gender based and sexual violence, money laundering, and children rights.	Not yet executed	-Training on emerging issues namely Gender based and Sexual violence and Children rights, planned from 21- 23/12/2021;
			- Training on emerging issues (ToT) namely <i>Human trafficking</i> , planned from 6-8/12/2021;
			- Training to all beneficiaries planned from 24-26/1/2022
1.3	Enhanced experience of judges and improof other Judiciaries	ved court management p	ractices through exchange programs with
13	Organize a study tours in the Kingdom of Netherlands: 3 Judges; 1 Registrar from High Court Chamber for International Crimes, 1 Registrar from Court of Appeal; and -1 Inspector of Courts	Not yet executed	Planed in Semester I, 2022
14	Organize a study tours in Kenya: 6 Judges, 6 Registrars from TGIs (1 from each court) 1 Inspector of Courts	Not yet executed	Planed in Semester I, 2022
15	Organize a study tours in Canada: 1 Judge from Supreme Court, 2 Judges from Court of Appeal, 3 Judges from High Court and 1 Inspector of Courts	Not yet executed	Planed in Semester I, 2022

N°	Activities	Implementation	Comments
II	REDUCTION OF CASE BACKLOGS		
2.1.	Technical assistance provided		
16	Hire 15 local legal researchers	On board since November 2020	
17	Hire 2 experienced international legal researchers	- 1 staff started in April 2021 and terminated the employment contract in 15 November 2021; - 1 staff resigned	-Recruitment of new staff in process; - Budget not spent in year 1 & 2 proposed to be used to Technical Assistance 20 contractual Judges and 20 Registrars
18	Hire 6 legal translators from Kinyarwanda to English and French	3 staff on board in June 2021	Recruitment of the missing staff in process
2.2.	Improved transparency during court proce	eedings through the use of cou	urt technologies
Acquire court technologies such as: 19 Upgrade 5.1.2a system to			
19	Upgrade 5.1.2a ystem to allow litigants and citizen to file their complaints in Inspection of courts, denounce suspects of corruption practices.	Upgraded 100% Maintenance Ongoing for 2 years	
21	Organize training end users (Court staff and citizens) on the use of 5.1.2a System	6 IT staff trainers trained	- training of end users, from 10-14/1/2022 - judicial staff; 10/12/2021; and -ToT phase 2, 26/11/2021
22	22. Pay hosting fees of 5.1.2a System	Execution ongoing	
20	Acquire 2 Digital courts recording	Executed 100%	
23	Acquire 5 smart screens: 3 in Supreme Court; 2 for Court of Appeal	In tender processing after no objection from the Donor	n-
24	Acquire 290 laptops for 145 Judges and 145 Registrars of Primary Courts	Executed 100%	
25	Acquire 38 projectors and 38 projection screens for TGIs, High Court and its 5 chambers and Court of Appeal	Tender of purchasing Vid	leo
N°	Activities	Implementation	Comments
III.	ADEQUATE AND EASILY ACCESSIBL	E LEGAL INFORMATION F	PRODUCED AND PUBLISHED
3.1.	Technical Assistance in law reporting and	small claim procedure provid	led

26	Hire 4 Law Reporters	- Four staff on board on 20 th July 2020	3 have resigned and the recruitment is in process
27	Produce, print and publish law reports (4 volume per year), 150 copies for each volume that is 600 copies each year	Execution ongoing	
	Activities	Implementation	Comments
28	Publish law reports electronically for easy sharing among Judges and other legal practitioners locally and worldwide as well as archive them electronically	Ongoing with Lexum company	
29	Hire a consultant to develop small Claim Procedure bench book	Executed 95%	
30	Produce, print and publish 123	Not yet done	Waiting Final report approved by the Judiciary.
31	Acquire 750 latest law books in the following branches of law	 Executed at 10%: only 114 books received The supplier is already incurring penalties due to delayed delivery 	
32	Subscribe to two online law libraries for three years at 5.1.2a	Tender advertised three and the process is at the negotiation stage.	

N°	Activities	Implementation	Comments			
IV	IMPROVEMENT OF PRACTICAL SKILLS IN INVESTIGATION AND PROSECUTION OF INTERNATIONAL CRIMES AND ESPECIALLY IN GENOCIDE CRIMES					
33	12 Investigators receive a training on investigation techniques on 3 topics in year, 2	Executed	Budget balance of 5.1.2a frs planned to conduct those trainings in fiscal year 2021-2022			
34	Investigators receive a refresher training in year 3					
35	Follow up visits per year to in total 6 countries in 5.1.2a	Not yet conducted	Planned in Semester 2022			
36	7 Prosecutors receive one training on International criminal law in year 1	Executed				
37	Prosecutors receive one refresher training in year 3	Not yet conducted	Planned in fiscal year 2021-2122			
38	Training of Prosecutors on amended and new laws	Executed 100%				
39	Organize study tour in Netherlands for 5 National Prosecutors	Not yet organized	Planned in Semester 1 2022			
40	Provide support to GFTU	-Investigation mission allowances to GFTU staff on going; - Logistics on going - Technical Assistance: Senior Legal Advisor and Translator, Data Clerks and Drivers on board since July 2019				

2. FINANCIAL REPORT

OVERALL PROJECT BUDGET EXECUTION FOR PERIOD JULY 2019-22nd NOVEMBER 2021

N°	Outcomes /description	Approved budget/Frw	Expenditure July 2019-22 nd November 2021	Balance on 22 nd November 2021/Frw	Execution rate / %
	Improved legal knowledge and				
1	skills for Judges				
2	Reduction of case backlogs				
	Adequate and easily accessible				
	legal information produced and				
3	published				
	Improved practical skills in				
	investigation and prosecution of		5.1.28	1	
	international crimes and	on of 5.1.2a			
4	especial in genocide crime				
5	Project management 7.5%	ssible d and m tion of 5.1.2a			
6	Contingency				
	Total				

3. CHALLENGES FACED BY THE PROJECT AND PROPOSED SOLUTIONS FOR THEWAY FORWARD

Challenges	Recommended actions
Delays in recruitment of the staffs	-Delayed due to Covid19: -The recruitment process of the project staff and the Judiciary Experts took longer than expected hence caused delays in commencement of certain project activities -The recruitment process has to be underway following the recommendations of MIFOTRA and MINISTANTE - The recruitment of 3 remaining Translators; 2 International Experienced Legal Researchers, 1Technical Advisor, 3 Law Reporters
New pandemic	The Covid19 pandemic has paralysed all activities from March 2020 to June 2021
Proposed solution for achievements of all objectives of the project	An extension of the project duration of two years up to 1 st October 2024 without any additional budget is recommended by the Supreme Court and the Office of the Auditor General





THE JUDICIARY OF RWANDA PO BOX 2197 KIGALI

CAPACITY BUILDING OF JUDICIARY AND PROSECUTION FOR EXTRADITED SUSPECTS OF THE GENOCIDE PROJECT

Program 4000002774

ACHIEVEMENTS REPORT

July 2020- June 2021

September, 2021

REPUBLIC OF RWANDA



THE JUDICIARY OF RWANDA
PO BOX 2197
KIGALI

CAPACITY BUILDING OF JUDICIARY AND PROSECUTION FOR EXTRADITED SUSPECTS OF THE GENOCIDE PROJECT

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1. PROJECT OVERVIEW

Name of Project			
Beneficiary Agencies	Genocide/ Phase II The Judiciarry of Rwanda and The National Public Prosecutions Author The National Public Prosecutions Author		
ITEMS	EUROS BANK ACCOUNT	FRW BANK ACCOUNT	
Program ID	4000002774		
Date of Commencement	1 st July 2019		
Expected Date of Closure	1 st October 2022		
Project Amount (Initial)			
1st Disbursement on 31st August 2019			
Amount Exchanged Euro to Rwf on 29 th October 2019			
Amount Exchanged from Euro to Rwf on 25 th June 2021	5.4	l 2a	
Total Amount Exchanged			
Budget planned for 2020-2021			
Total expenditures in fiscal year 2020-2021			
Balance at 30/06/2021	The Judiciary of Rwanda and The National Public Prosecutions Authority EUROS BANK ACCOUNT 4000002774 1° July 2019 1° October 2022 019 on 29th October Rwf on 25th 5.1.2a		
% Execution 2020-2021		48%	
Execution % of the Project on 30 th June 2021		20%	

Acronym	Full Meaning
ASI-D	Africa Smart Investments Distribution
СВМ	Chief Budget Manager
CJ	Chief Justice
CMS	Case Management System
CHC	Commercial High Court
СС	Commercial Court
DCRS	Digital Courts Recording System
EAC	East African Community
GBR	Rwanda Governance Board
GFTU	Genocide Fugitive Tracking Unit
HCCIC	High Court Chamber for International Crimes
HC	High Court
HEC	High Education Council
ICT	Information Communication and Technology
ICTR	International Criminal Tribunal for Rwanda
IECMS	Integrated Electronic Case Management System
ILPD	Institute of Legal Practice and Development
IT	Information Technology
JEC	Judicial Education Committee
JRLOS	Justice, Reconciliation , Law and Order Sector
MICT	Mechanisms for International Criminal Tribunals

MoU	Memorandum of Understanding
Acronym	Full Meaning
NPPA	National Public Prosecution Authority
RISA	Rwanda Information Society Authority
RLRC	Rwanda Law Reform Commission
RPPA	Rwanda Public Procurement Authority
SPIU	Single Project Implementation Unit
SC	Supreme Court
ТВ	Primary Court / Tribunal de Base
TGI	Intermediate Court /Tribunal de Grande Instance
ТоТ	Training of Trainers
VCF	Videos Conference Facilities

2. INTRODUCTION

Through the "Capacity Building of Judiciary and Prosecution Project for extradited suspects of Genocide" Phase II, Programme 4000002774, the Supreme Court received assistance from the Kingdom of the Netherlands by the Arrangement signed on 18/06/2019 between the Minister of Foreign Trade and Development Cooperation of the Netherlands and the Ministry of Finance and Economic Planning of the Republic of Rwanda.

The three years project Programme is expected to be implemented as from the 1st July 2019 and completed by 30th June 2022, then closed by 1st October 2022.

The impact of this project is the improved quality of judgments expressed in terms of its predictability and consistency. The quality of judgment is measured by the rate of cases overturned at appeal level and the confidence of citizens in decisions of courts timely judgment, and transparency of court proceedings as well as fairness of court decisions.

In accordance with the Arrangement mentioned above, especially in its article 5, the Donor has transferred 5.1.2a on 31st August 2019 as first instalment.

The first year which was supposed to start on 1^{st} July 2019 and ended on 30^{th} June 2020 started effectively in January 2020 after budget revision, when the project has gotten the possibility of access to the budget. The annual report narrative and financial of that period have been prepared and submit to the Donor on 15^{th} October 2020.

The second fiscal year started from 1st July 2020 up to 30th June 2021 and this Annual report carried out activities executed during the mentioned period as detailed below.

3. OBJECTIVES

The overall objective of the project is to improve the quality of judgments in the Judiciary and the quality investigations in Genocide Fugitive Tracking Unit of the National Public Prosecution Authority (NPPA)

4. SCHEDULE OF PROJECT ACTIVITIES

Below are the project activities plan for the period from 1st July 2020 - 30th June 2021

Nō	PROJECT ACTIVITIES PLANNED	Amount /Rfrs	FISCAL YEAR PERIOD 2020 202		ERIOD	RIOD 2021	
		2020/2021			2021		
		-	Q1	Q2	Q3	Q4	
	EXTERNAL GRANTS : KINGDOM OF THE NETHERLANDS						
A.	JUDICIARY						
ſ.	IMPROVED LEGAL KNOWLEDGE AND SKILLS FOR JUDGES						
1.1.	Specialized legal professional training at diploma level						
a)	Development of Criminal process and sentencing diplo ma program						
	To hire consultants to develop program on criminal process and sentencing						
	2. Provide training to 40 Judges on Criminal process and sentencing diploma program					+	
b)	Development of civil case management and judging diploma programs						
	3. To hire consultants to develop program on civil case management and judging						
	4. Provide training to 40 judges on civil case management and judging diploma programs	5.1.2a					
c)	Upgrade of the existing short courses programme of specialized courses and transform it into diploma						
	5. To hire consultants to develop programs on upgrade the existing short courses						
	6. Provide training to 40 Judges in six branches of law (Practical aspects of contract and tort, International crimes and genocide ideology, Persons and family, Banking legal practice, Practical aspects of economic and financial crimes, Corporate law and insolvency						

Nō	PROJECT ACTIVITIES PLANNED	Amount/ Rfrs	2020		Q2 Q3 Q4		2021	
		2020/2021	Q1	Q2	Q3	Q4		
1.2.	Continuing legal education provided							
	Training on aspects of new laws to cover following laws							
	7. 3 days training on Law No 68/2018 of 30/08/2018 determining offences and penalties in general (new penal code): Participants 294 Judges and 294 Registrars from all Courts except Commercial Courts.							
	8. 2 days training on law No 30/2018 of 2/6/2018 determining the Jurisdiction of courts (participants 295 Judges and 295 Registrars of High Court, TGIs and Primary Courts, Commercial Court and Commercial High Court)	5.1.2a						
	9. 2 days training on law No 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure (participants 295 Judges and 295 Registrars of High Court, TGIs and Primary Courts, Commercial Courts and Commercial High Court)							
	10. 2 days training on law No 32/2016 of 28/08/2016 governing persons and family (Participants 274 Judges and 244 Registrars from all courts except Commercial Courts, Court of Appeal and Supreme Court)							
	11. 3 days training on criminal procedure law (Participants 294 Judges and 294 Registrars from all Courts except Commercial Courts)							
	12. 3 days training on emerging issues namely human trafficking, gender based and sexual violence, money laundering, children rights. The training will target:							
	- 12 Judges of High Court							
	- 36 Judges of TGIs							
1.3.	Enhanced experience of judges and improved court management practices through exchange programs with other Judiciaries							
	13. Organize a study tours in the Kingdom of Netherlands: 3 Judges and 1 Registrar from High Court Chamber for International Crimes, 3 Judges and 1 Registrar from Court of Appeal, 1 Inspector from Supreme Court							
	14. Organize a study tours in Kenya : 6 Judges, 6 Registrars from TGIs (1 from each court) and 1 Inspector	5.1.2a						
	15. Organize a study tours in Canada: 1 Judge from Supreme Court, 2 Judges from Court of Appeal, 3 Judges from High Court and 1 Inspector							

Nō	PROJECT ACTIVITIES PLANNED	FY 2020/2021	2020		2021	2021	
			Q1	Q2	Q3	Q4	
ı	REDUCTION OF CASE BACKLOGS						
2.1.	Technical assistance provided						
	16. Hire 15 local legal researchers						
	Supreme Court : 2						
	Court Appeal: 10						
	➤ High Court :3						
	17. Hire 2 experienced international legal researchers						
	Court of Appeal :1	5.1.2a		-	+-	+	
	High court chamber for international crimes:1						
	18. Hire 6 legal translators from Kinyarwanda to English and French						
	Supreme Court: 2		t .				
	Court Appeal: 2						
2.2.	➤ High Chamber for ICC: 2						
	Improved transparency during court proceedings through the use of court technologies						
	Acquire court technologies such as:						
	19. Upgrade 5.1.2a System to allow litigants and citizen to file their complaints in Inspection of courts, denounce suspects of corruption practices.				-		
	20. Acquire 2 Digital courts recording for Court of			1			
	Appeal 21. Organize training end users (Court staff and citizens) on the use of 5.1.2a System: 3 days training for public users (cyber cafes, facilitators and any other interested citizens) at each TGI around 25 people ie 300 trainees. Whereas for court staff, it would be 3 day	5.4.2					
	training for court Presidents and Chief Registrars (126)	5.1.2a			-	+	
	22. Pay hosting fees of 5.1.2a System	-				1	
	23. Acquire 5 smart screens: 3 in Supreme Court, 2 for Court of Appeal						
	24. Acquire 290 laptops for 145 Judges and 145 Registrars of Primary Courts				-		
	25. Acquire 38 projectors and 38 projection screens for TGIs, High Court and its 5 chambers and Court of Appeal						

No	PROJECT ACTIVITIES PLANNED	F	Y 2020/2021	2020		2021	
				Q1	Q2	Q3	Q4
III.	ADEQUATE AND EASILY ACCESSIBLE LEGAL INFORMA- TION PRODUCED AND PUBLISHED						
3.1.	Technical Assistance in law reporting and small claim procedure provided						
	26. Hire 4 Law Reporters				1		-
	27. Produce, print and publish law reports (4 volume per year), 150 copies for each volume that is 600 copies each year						
	28. Publish law reports electronically for easy sharing among Judges and other legal practitioners locally and worldwide as well as archive them electronically		5.1.2a				
	29. Hire a consultant to develop small Claim Procedure bench book						
	30. Produce, print and publish 123 (3 for each of 41 Primary Courts) bench book on Small Claims Procedure						
3.2.	The latest law books acquired and accessibility to online law libraries provided.						
	31. Acquire 750 latest law books in the following branches of law						
	1. Commercial law 2. Criminal law 3. Administrative law 4. Labor law 5. Family law 6 .Financial law						
	32. Subscribe to two online law libraries for three years at West law and LexisNexis						
В.	GFTU/NPPA ACTIVITIES						
33.	12 Investigators receive a training on investigation techniques on 3 topics in year, 2		5.1.2a			+	
35	Follow up visits per year to in total 6 countries, namely	Ī		ĺ		1	T
	5.1.2a					1	
36	7 Prosecutors receive one training on International criminal law in year 1					+	
38	14 Prosecutors are trained on amended and new relevant law					-	
39	Organize study tour in Netherlands for 5 National Prosecutors						

Nō	PROJECT ACTIVITIES PLANNED	FY 2020/2021	2020		2021	
			Q1	Q2	Q3	Q4
	Hire Senior Legal Advisor and Translator	5.1.2a				
	Hire Data Clerks and Drivers					

	PROJECT MANAGEMENT			
41	Administration, Monitoring and Evaluation,			
	Audit of project	5.1.2a		
	GT			

5. PROJECT ACHIEVEMENTS

This report summarizes activities carried out during the period from 1st July 2020 to 30th June 2021 through the major themes of the project such as:

- Improvement of the legal knowledge and skills for Judges
- Reduction of the case backlogs
- Production, publication and accessibility of legal information
- Support to the Genocide Fugitive Tracking Unit (GFTU);
- Project Management: Administration, monitoring and evaluation,

5.1. SUPPORT TO THE JUDICIARY

5.1.1. Improved legal knowledge and skills for Judges

5.1.1.1. Specialization of legal professional training at diploma level

The Judiciary used the Memorandum of Understanding (MoU) signed on $18^{th}/06/2015$ and revised on $6^{th}/10/2020$ with the Institute of Legal Practice and Development (ILPD) to develop the programs below:

a) Criminal process and sentencing diploma program

a.1) Development of Criminal process and sentencing diploma program

The development has been taken place in different phases of activities:

- Criminal process and sentencing diploma program has been developed and has been validated to the final phase on 22nd March 2021 by the Judicial Education Committee(JEC) meeting held in Gorilla Hotel;
- Technical Team composed by Chief Justice, Deputy Chief Justice, Inspector General of Courts, ILPD Rector and Chief Registrar of Supreme Court has also adopted the development of this program and validated it.
- The Program has been validated in a meeting with Justice Partners held from 27th up to 28th April 2021 in Lemigo Hotel;
- The Program has been validated to the final phase by ILPD Academic Senate meeting of 11th June 2021 and submitted to the High Education Council (HEC) for final approval.

a.2) Training to 40 judges on criminal process and sentencing diploma program

The training on that program didn't start in fiscal year 2020-2021 because the mentioned program was not yet approved by HEC, hopeful the training will start in October 2021.

b	Civ	il case	management	and	iudaina	diplomo	programs	5
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b.1) Development of Civil case management and judging diploma programs

Development and validation of this diploma program have been executed in the same procedures detailed in the above program a.1).

b.2) Training to 40 judges on civil case management and judging diploma programs

Idem to the training a.2).

- c) Upgrade the existing short courses program of specialized courses and transform them into diploma program for the six existing courses such as:
- c.1) Development of the existing short courses programs

Development and validation of this diploma program for the six existing courses have been elaborated in different phases idem to the program b.1)

c.2) Training of the program

Not yet organized as a.2) and b.2).

5.1.2a

JEC Meeting of 22nd March 2021 at Gorilla Hotel Kigali for validation of legal professional trainings at Diploma Level

5.1.2. Continuing Legal education for Judges

5.1.2.1. Organization of training of new laws

a) Training on Law No 68/2018 of 30/08/2018 determining offences and penalties in general (new penal code)

N°	Target	Judiciary staff trained	Date of session	Sites	Women	Men	% of achievement
1	To train in 3 days, 294 Judges and 294 Registrars from all Courts except Commercial High Court and Commercial Court	- 147 Judges - 181 Registrars - 25 Law Researchers - 9 Law Reporters.	From 30 th /11- 2 nd /12/2020	-Kigali, -Rubavu, -Musanze, -Rwamagana, -Ngoma -Nyagatare	211	151	61.6
2		-79 judges and -93 Registrars	From 10 th - 12 th /5/2021	-Muhanga, -Huye -Rusizi.	91	81	29.2
Total	588	534 judiciary	2 sessions	9 Sites	302	232	90.8

This dynamic, intensive three days training was designed especially for Judges and Registrars. Participants learnt so much more on New Law determining offences and penalties in general which come into force on 30th August 2018 and replaced the old law of Penal Code of 2012. Attendees were asked to work in smaller groups on topics that often hinder in training concept note. They have analyzed new articles which replaced the old articles. Groups ware tasked to analyze deeply some article related to:

- Articles related to child defilement,
- Infanticide,
- Use of drugs,
- Intentional assault,
- Cannibalism,
- Reduction of penalties,
- Avoidance of a suspended penalty,
- Circumstances decided by a judge on criminal matters,
- Punishment of the crime of Genocide and so on.

In training participants showed weakness encountered in new law in various articles such as:

- Article 49 stipulates Factors taken into account by a judge in determining a penalty,
- Article 60 stipulates Reduction of penalties in cases of mitigating circumstances decided by a judge,

- Article 118 stipulates Unintentional bodily harm, Article 120 stipulates Unintentional assault or battery,
- Article 133 stipulates Child defilement,
- Article 160 stipulates Collection of individuals' personal information in computers.

Trainees suggested to redress them by explaining deeply those articles though jurisprudences for a good comprehension. Those opinions have been presented to the Inspection for another re-examination before submitted to the Rwanda Law Reform Commission.

The following photos showed how the training has been conducted and the attendance of participants in different sites were in appendixes.							
5.1.2a							
5.1.2a							

Photo of Participants at Dereva Hotel Ngoma shared experiences after being trained on Penal Code



Photo of Participants at Hotel Credo Huye discussed on topic raised in small groups

b) Training on law N° 30/2018 of 2/6/2018 determining the Jurisdiction of courts

N°	Target	Judiciary staff trained	Date of session	Sites	Women	Men	% of achieve- ment
1	To train in 3 days, 295 Judges and 295 Registrars from Courts: Supreme Court, High Court, TGIs and Primary Courts, Commercial Court and Commercial High Court.	- 294 Registrars - 30 Law Researchers	From31st/5/2020- 2 nd /6/2020	-Kigali, -Musanze, -Huye, -Muhanga, -Rwamagana -Ngoma	308	276	98.9
Total	590	584	1	6 Sites	308	276	98.9

The trainees learnt more on new Law N° 30/2018 of 2/6/2018 determining the Jurisdiction of courts which come into force on 2^{nd} June 2018. They analyzed new articles which replaced old articles found in old law especially on articles related to the Jurisdiction of Courts.

Trainees discussed on some articles such as:

- Article 26 related to Offences falling within the jurisdiction of Primary Courts;
- Article 27 related to Jurisdiction at first instance of primary courts Article 37: Special jurisdiction of chambers for labor and administrative cases;
- Article 41 related to Jurisdiction of the High Court at the second level of appeal;
- Article 52 related to Cases tried by the Court of Appeal;
- Article 53 related to Jurisdiction to review judgements vitiated by injustice;

The following photos showed how the training was conducted						
5.1.2a						
Photo of Participants at Dereva Hotel made some works in small groups						
5.1.2a						

Trainees at Nobleza Hotel Kigali posed a photo in break time

c) Training on law N° 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure

N°	Target	Judiciary staff trained	Date of session	Sites	Women	Men	% of achieve- ment
	To train in 2 days, 295 Judges and 295 Regis- trars from Courts:	- 254 Judges - 294 Registrars	From 3 rd - 4 th	-Kigali, -Musanze,			
1	Supreme Court, High Court, TGIs and Prima-	- 30 Law Researchers	June 2021	-Huye,	308	276	98.9
	ry Courts, Commercial Court and Commercial High Court	- 6 Law Reporters.		-Muhanga, -Rwamagana -Ngoma			
Total	590	584	1	6 Sites	308	276	98.9

Regarding the new law N° 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure, participants analyzed:

- jurisdiction of registrars,
- procedure of hearing a case and its incidents,
- small claim procedure,
- use of technology in summoning parties and
- use of IECMS in execution of Judgements.

5.1.2a

Photo at Hotel Credo Huye, trainees made assignments given by trainers

d) Training on law No 32/2016 of 28/08/2016 governing persons and family (Participants 274 Judges and 244 Registrars from all courts except Commercial Courts, Court of Appeal and Supreme Court)

This Training, planned for two days, has been postponed to 2021-2022 due to the unavailability of Judges and registrars because of their hard works and lockdown due to Covid19.

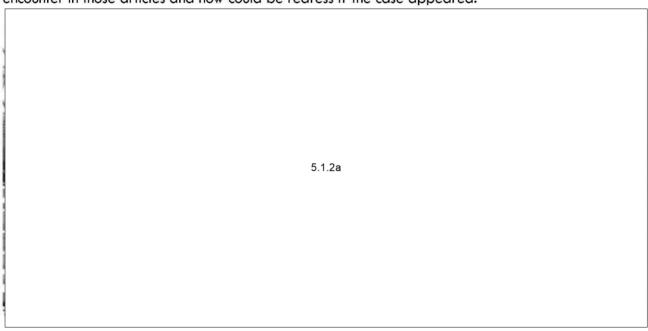
e) Training on law n° 027/2019 of 19/09/2019 relating to the Criminal procedure

515 courts staff have been trained in five days instead of 588, thus rate of achievement was 87.5%.

e.1) Training of Trainers (ToT)

This ToT was conducted from 26/4/2021 to 30/4/2021 at ILPD Nyanza whereby 34 Judges have been trained. Nine of them were women and twenty five were men. The women represented 26.4% while men were 73.6%.

Trainees were asked to work in smaller groups and analyzed some articles related to arrest and detention, fine without trial, warrants, summons of parties, calculation of court fees, and civil action from a criminal action, procedure for conducting hearing. Trainees participated in showing up weakness encounter in those articles and how could be redress if the case appeared.



Group photo after official opening of the training at ILPD Nyanza

e.2) Training of Judges and Registrars

Five hundred and fifteen (515) Judiciary Staffs have been trained, 55.9% Women and 44.07% men.

N°	Target	Judiciary staff trained	Date of session	Sites	Women	Men	% of achieve- ment
1	To train 294 Judges and 294 Registrars from all Courts ex-	- 234 Judges - 260 Registrars	From 14 th -18 th June 2021	-Kigali, -Musanze,	288	227	
	cept Commercial Courts in five days	- 16 Law Researchers		-Huye,			
		- 5 Law Reporters.		-Muhanga,			
				-Huye			
				-Rusizi and			
				-Rwamagana			
Total	588	515	1	6 Sites	308	276	87.5

The attendance of participants in different sites is in appendixes and the photos below showed how the training has been conducted

5.1.2a

Photos of Participants at Nobleza Hotel Kigali shared experiences after being trained on some topics



Photo of Trainees at Gorilla Lake Kivu Hotel being trained on upcoming criminal procedure

f) Organize a 3 days training on emerging issues namely human trafficking, gender based and sexual violence, money laundering, children rights.

The training will target:

- 6 Judges of Court of Appeal
- 12 Judges of High Court
- 36 Judges of TGIs

This Training has been postponed to 2021-2022 due to other trainings planned and organized.

5.1.2.2. Enhanced experience of judges and improved court management practices through exchange programs with other Judiciaries

 Study Tours in the Kingdom of Netherlands for 3 Judges and 1 Registrar from High Court Chamber for International Crimes (HCCIC), Court of Appeal, Inspection of Courts and Supreme Court:

This activity planned for October-December 2020 has been postponed to fiscal year 2021-2022 because of Covid 19.

Study tours in Kenya: 6 Judges, 6 Registrars from TGIs and 1 Inspector:

This activity planned for October-December 2020 has been postponed to fiscal year 2021-2022 because of Covid19

 Study Tours in Canada; 1 Judge from Supreme Court, 2 Judges from Court of Appeal, 3 Judges from High Court and 1 Inspector

This activity planned for October-December 2020 has been postponed to fiscal year 2021-2022 because of Covid19

5.1.3. Reduction of case backlogs

5.1.3.1. Technical assistance provided

a) Hiring 15 local legal researchers

Fifteen (15) successful candidates started their duties as legal Researchers on 2^{nd} November 2020 and affected in different courts as follows:

N°	Courts	Number
1.	Supreme Court	2
2.	Court of Appeal	10
3.	Inspection of Courts	1
4.	High Court of Kigali /High Court for International Crimes Chamber	1
5.	Commercial High Court	1

The tables below show the main activities of these Legal Researchers:

1. Supreme Court

N°	Activities	Number	
1.	Pre-trial reports of the judgments drafted and its hearing attendance	18	
2.	Review judgements vitiated by injustice	45	
3.	Drafting Judgements	5	
4.	Proofreading	2	
5.	Claims from litigants to CJ about rejected cases by CR re-considered	6	
6.	5. Draft Proposals on administrative decisions addressed to CJ		
7.	Compare leading cases decided by the SC with two different decisions but same facts, and analyze them for the purpose of making a combined and leading one decision on that matter as well as for future consideration on similar cases.	2	
8.	Research on and preparation of CJ's speeches at different ceremonies	2	

2. Court of Appeal

N°	Activities	Numbers
1.	Drafting pre-trial reports	291
2.	Drafting Judgements	207
3.	Proof readings	94
4.	Draft review for injustice	171
5.	Draft of appeal against the decision of Chief Registrar	61
6.	Draft decision on the 2 nd level appeal	23
7.	Preparation of Manual on corruption	1
8.	Tracking in 5.1.2a , analyze and list cases filled in unlawful period and in wrong court	137
9.	Tracking and list cases with their drafters	124

3. Inspection General of Courts

N°	Activities	Numbers
1	Draft review for injustice	25
2	Draft report on corruption cases from all courts	1

4. High Court Kigali

N°	Activities	Numbers
1.	Analyze cases tried by High Court Kigali for detecting any error or fault in order to guide the future case laws or being references to others courts	185
2.	Draft review for injustice	3
3.	Drafting Judgements	2

5. High Court for International Crimes

N°	Activities	Numbers
1.	Legal research and assisting judges in Court hearing	35

6. Commercial High Court

N°	Activities	Numbers
1.	Drafting Judgements	90
2.	Draft decision of appeal against the decision of Registrar	1
3.	Draft decision of the appeal against the decision of Commercial Court President	1

b) Hiring 2 experienced international legal researchers

This position has been re-advertised for the third time on 18th September 2020 and 11 people have applied.

Two successful candidates have been recruited but only one began on 1st April 2021, the second refused to sign the contract because of no satisfaction of the monthly salary granted to this position.

In order to fulfill the gap, the Supreme Court re-advertised for the fourth time in June 2020 and 7 candidates applied. The process of recruitment is underway.

Working with the High Court, Specialized Chamber for International and Cross Boarder Crimes, below is the detail of the work report for the period of April- June, 2021 done by one International Experienced Legal Researcher

5.1.2a

- Attending to the team meetings, court sessions and numerous court hearings in preparation of judgement drafting;
- Providing legal opinion on different issues;
- Conduct research to back up the court's legal reasoning,
- Participation in drafting judgements and sharing legal opinions on some legal matters,

-	Working on	a number of cases where she did legal advisory work or par	t of the	drafting team	in
	the cases of	5.1.2a	et al (a	case involving	4
	accused);				

To be part of the team that drafted 2 judgements in the cases of :

1.		
2.	5.1.2a	

Tasks completed

Completed one Judgement 5.1.2a

Tasks in progress

Review Indictments, review objections and legal issues raised by parties, conduct extensive legal research on those issues, provide legal opinion and draft judgements in the 5.1.2a cases.

c) Hiring 6 legal translators from Kinyarwanda to English and French

The process of recruitment took too long time. This position has advertised three times. Five (5) qualified candidates passed the written test on 1st April /2021 and finally three Legal Translators were hired in June 2021.

Report on activities carried out from 1st to 30th June 2021 and the main activities were:

- Different translation and proofreading activities on the cases to be published in the Rwanda Law Reports. Those cases include those related to civil, administrative, labor, commercial and criminal procedure.
- Working on WEBSITE updating.

Below is the table showing the list of cases worked on, their categories, task required and number of pages.

S/N	Title of the case	Task	Category	Pages (for both versions)	Status
1.					
2.		5.1.2a			
3					
4					

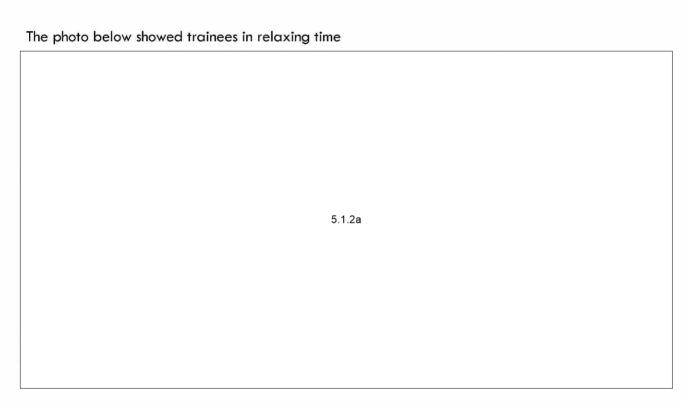
S/N	Title of the case	Task	Category	Pages (for both versions)	Status
5					
6					
7					1
8					
9					
10					
11					
12					
13		5.1.2a			
14					
15					
16					

S/N Title of the case	Task	Category	Pages (for both versions)	Status
17	5.1.2a			
OTHERS TASK				
1 Website updating	ldentifying items t translation, proof content			Pending
5.1.3.2. Improved transparency during Acquire court technologies such as a) Ungrade 5.1.2a System				
a) Upgrade 5.1.2a System courts, denounce suspects of corrupt	to allow litigants an tion practices	d cifizen to tile the	eir complaints i	n inspection of
5.1.2a System allows litigated denounce corruption, provide informations on the general perception of courses.	nts to request for r tion on malpractic	es in procedure	in cases and	
The tender has been awarded to	5.1.2	a	to maintain	and support
5.1.2a system for two years This contract for maintenance and corresponding to the Supreme Court and 5.1.2a Consultancy main tasks:	rection of some ga	ps of the Softwa as signed on 7 th A a period of 2 yea	10 (nay 2021, wi	th 5.1.2a
 Development of solution to identifi existing operational system. 	ed bugs to make	the system more	usable while	supporting the
- Providing daily support of the system	m including prompt	bug fixing and e	nsuring daily l	oackup
 Ensuring knowledge transfer progressupport. 	essively by working	with and training	g dedicated si	taff on system
b) Organize training of end users (Cour public users (Cybercafés, facilitators of 300 trainees. Whereas for court staff trars (126)	and any other intere	sted citizens) at e	ach TGI aroun	and the second of the second o
b.1) A Training of Trainers (TOT) was Rwamagana, Rusizi, Nyanza, Musanzo them 1 was woman 16.6%, and 5 we 5.1.2a who have been tra	e and Supreme Core men, 83.4% for	ourt trained at C	Gor <u>illa Hotel</u>	Kigali among

Participants have been trained on how the system is built, where we mentioned the case to be examined for injustice, case of corruption and then they got skills on using the whole system in order to improve transparence for effective justice sector.

LIST OF TRAINERS TRAINED ON 5.1.2a SYSTEM ON 19/4/2021

N°	NAMES	Position	Court	
1		IT		
2	5.1.2a	IT		
3		IT	5.4.2-	
4		IT	5.1.2a	
5		IT		
6		IT		



Participants at Gorilla Hotel Kigali took a photo in relaxing time

b.2) Training for Public users is planned in October 2021.

c) Hosting) Hosting fees of		5.1.2a	
The project pai	d	5.1.2a	per	year.

d) Acquisition of 2 Digital courts recording for Court of Appeal

The available funds initially planned for purchasing of 2 DCRS has been allocated to purchase laptops for primary courts after a non-objection from the Donor. The Supreme Court and Court of Appeal will use the equipment which were used in former court rooms of old building.

e) Acquisition of 5 smart screens: 3 for Supreme Court, 2 for Court of Appeal

The tender published on 01st April 2021, and opened on 14th April 2021 after evaluation, the judiciary notified all bidders that there was no successful bidder due to prices offered which were higher than the available budget.

After a new market survey, the unit price of one smart screen is 5.1.2a initial planned.

The Judiciary cancelled this tender and requested the non-objection to the Donor by the letter no 676/SG/CS/2021 of 29/04/2021 in order to use a portion of the contingency budget line for covering the gaps.

f) Acquisition of 290 laptops for Judges and Registrars of Primary Courts

The Judiciary used the contract framework signed in June 2020 for all governmental Institutions, between 5.1.2a

5.1.2a There were categories of laptops with different price unit such as:

5.1.2a

Considering the budget initial approved 5.1.2a for unit price which was insufficient to purchase the high-quality laptops (with 1.2) echnical specifications like ones currently have in use within the Judiciary), the Judiciary requested for non-objection (by the letter $n^{\circ}027/SG/CS/2020$ of 17^{th} July 2020) to use a portion of the contingency funds to cover the balance, but the request was not granted.

With the gareement of the Donor, the Judiciary opted to purchase firstly 158 laptops from 5.1.2a on 13th October 2020 with the funds available 5.1.2a fwrs).

In order to obtain the remain 142 laptops and to fulfill the gap for this activity, the Judiciary requested and received a non-objection to use:

5.1.2a

A portion funds from Ordinary Budget;

The second purchase order of 104 laptops has been cancelled because the contractor failed to delivery on 30th June 2021

This activity was postponed for the next fiscal year 2021-2022 and the Judiciary has issued another purchase order of 5.1.2a Frs on 27th July 2021 for 104 laptops.

The remains 28 laptops will be supplied with the funds from the National Budget to cover the gaps.

g) Acquisition of 38 projectors and 38 projection screens for TGIs, High Court and its 5 chambers and Court of Appeal

The acquisition of projectors and their screens was planned to facilitate information sharing like pretrial, hearing and pronouncement of reports or evidences during court sessions. Due to Covid-19, Litigants & public physical presence in court rooms has been minimally reduced. The Management of the Judiciary has opted to dispensing justice virtually and has submitted a non-objection to allocate this budget.

The budget planned for projectors and screens in TGIs has been allocated to purchase two Videos Conference facilities (VCF) for TGIs of Gasabo and Nyarugenge with huge number of cases connected to Mageragere prison and 24 laptops for 12 TGIs.

The successful bidder was 5.1.2a who signed the contract for Supply and Installation of 2 Video Conference facilities in Courts (TGI NYARUGENGE and TGI GASABO) with Eighteen million eight hundred eighty thousand 5.1.2a Tax inclusive) for a period of 30 calendar days starting on 23/06/2021 and its duration extension ended on 23/08/2021.

The supplier is already incurring penalties due to delayed delivery as per contract and was also reminded to urgently delivery all the video conference facilities as soon as possible before getting at maximum penalties of 5% which may result into contract termination.

5.1.4. Adequate and easily accessible legal information produced and published

5.1.4.1. Technical Assistance in law reporting and small claim procedure provided

a) Hiring 4 Law Reporters

Four successful candidates signed their contracts on 20th July 2020 and worked with the existing team of the Judiciary, but three of them did not renew their employment contracts.

In order to replace the left employees, the Judiciary expected to advertise the position in next fiscal year 2021-2022.

b) Activities carried out

b.1) Produce, print and publish law reports (4 volume per year)

From July 2020 up to June 2021, 4 volumes of Law Reports prepared were approved and published via Lexum /Decisia software-Law Report as follows:

- Law Report, V.3-2020 published in July 2020;
- -Law Report, V.4-2020 published in October 2020;
- -Law Report, V.1-2021 published in January 2021 and
- -Law Report, V2-2021 published in April 2021.

Overall cases published in fiscal year 2020/2021 equal to 26. The Cases were published as follows:

N°	Ref. Volumes	Cases	Number of cases
I	Vol. [2020] 3 RLR	Commercial cases	2
		Civil case	1
		Administrative case	1
		Procedural case	5
		Total	9
I	Vol. [2020] 4 RLR	Civil case	1
		Commercial case	1
		Penal case	1
		Labor case	1
		Petition seeking to declare a law unconstitutional	1
		Procedural cases	2
		Total	7
П	Vol. [2021] 1RLR	Civil cases	2
		Commercial cases	3
		Public interest litigation	1
		Petition seeking to declare a law unconstitutional	1
		Total	7
IV	Vol. [2021] 2 RLR	Civil case	1
	and a second	Penal case	1
		Procedural case	1
		Total	3
		Grand Total	26

It is very important to mention that all these cases are uploaded on the Decisisa: $\frac{http://decisia.lex-um.com/rlr/kn/nav.do}{}$

The list of Cases were published as follows:

I. CIVIL CASES

N°	Volumes	Ref. Cases	Concerned
1	Vol [2020] 3 RLR		
2	Vol [2020] 3 RLR		
3	Vol. [2020] 3 RLR		
4	Vol. [2020] 3 RLR		
5	Vol. [2020] 4 RLR	5.1.2a	
6	Vol. [2020] 4 RLR	5.11.23	
7	Vol. [2021] 1 RLR		
8	Vol. [2021] 1 RLR		
9	Vol. [2021] 2 RLR		

II. COMMERCIAL CASES

N°	Volumes	Ref. Cases	Concerned
1	Vol [2020] 3 RLR		'I
2	Vol [2020] 3 RLR		
3	Vol [2020] 4 RLR	5.1.2a	
4	Vol [2020] 4 RLR		
5	Vol [2021] 1 RLR		
6	Vol. [2021] 1 RLR		
7	Vol. [2021] 1 RLR		